BDMS at Glance

August 2026

Our Company Profile

Bangkok Dusit Medical Services Public Company Limited was registered on 30th October 1969 and commenced operations in providing medical services since 26th February 1972.

Having listed on the Stock Exchange of Thailand since 1991, BDMS is currently the largest private hospital operator in Thailand in term of revenue from patient services and market capitalization.

Key Investment Highlights

- Thailand's largest private hospital operator with a network of 60 hospitals and 9,300+ beds as of August 2026
- Well-positioned to benefit from favorable Thai and regional healthcare industry backdrop
- "Hub and Spoke" model coupled with an established patient referral system helps create efficiency through scales

Stock Summary:

Share Outstanding	Market Capitalization
15,892.00 Million Shares	311.48 Billion Baht

(as of 13 August 2026)

Credit Rating:

AA+	Stable
Tris rating	Outlook

BDMS SNAPSHOT: Leading Healthcare Excellence

60 Hospitals

9,300+ Structured Beds

15,000+ Doctors (Full time ~3,500)

10,000+ Registered Nurses

9 Center of Excellence *(as of Aug 2026)*

BDMS Hospital Network

Brand	No. of Hospitals	No. of Beds*
Bangkok Hospital	32	4,731
Samitivej Hospital	7	1,418
Phyathai Hospital	8	1,654
Paolo Hospital	7	807
BNH Hospital	1	115
Royal Hospital	2	133
Local Hospital	3	502

** Maximum number of beds according to structure of the hospitals*

- OPD visit ~ 35,000 patients a day
- Average daily census ~ 4,000

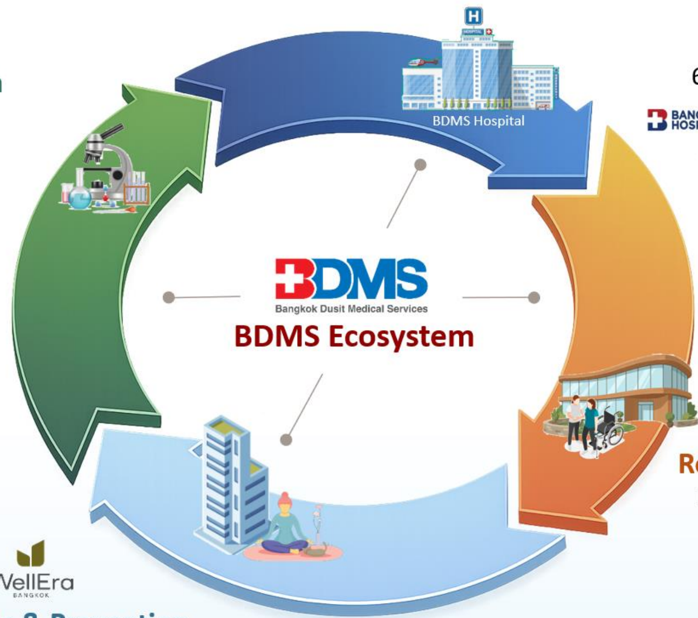
Non-Hospital Business

N Health · ANB A.N.B. LABORATORIES · MEDIC PHARMA · SAVE DRUG

BDMS at Glance

BDMS Complete Continuum of Healthcare

Diagnostics & Pharma
Better outcome through diagnostics & pharma



Curative Care
60 BDMS Hospitals

Rehabilitative & Transitional Care
Post-acute rehab & home services support for continuity of care

Wellness Lifestyle & Prevention
The Gateway to the Ecosystem

Center of Excellence

Enhancing comprehensive specialized healthcare through **9 Centers of Excellence**, advanced treatment innovations, and superior clinical outcomes, with a focus on **5 key diseases**

1. Cardiology

2. Neuroscience

3. Cancer

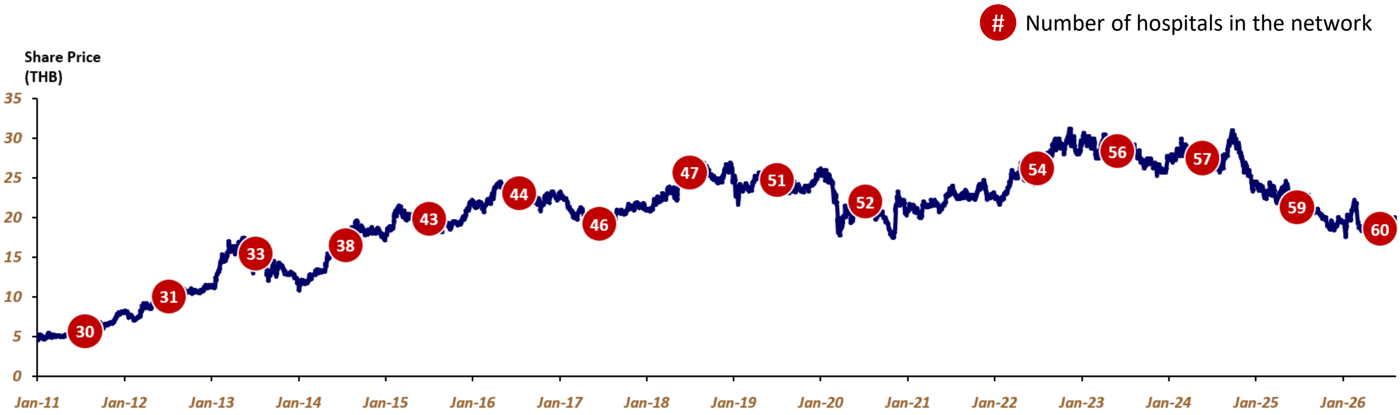
4. Orthopedic

5. Trauma

BDMS at Glance

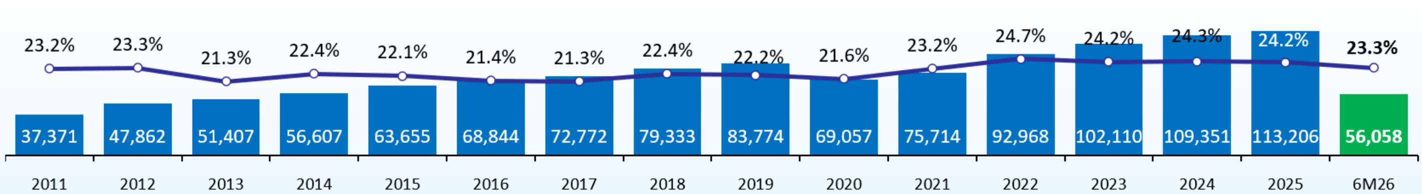
Bangkok Dusit Medical Services

Successful Track Record of Expansion Through M&A and Greenfield Projects



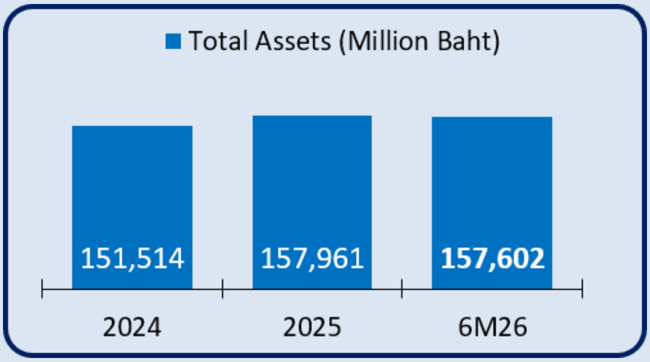
Solid Revenue Growth Over the Past Decade (2011-2025 CAGR of 6%) with Resilient EBITDA margin

Total Revenue (THB mm) and EBITDA margin (%)

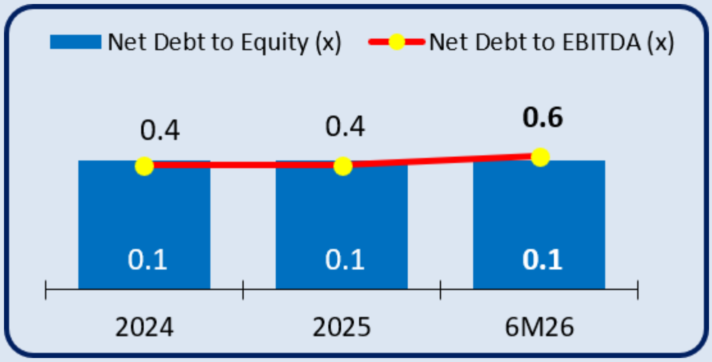


Source: Derived from BDMS' financial statements
** Excluding non-recurring items*

Total Assets (Million Baht)



Net Debt to Equity and Net Debt to EBITDA (x)



Disclaimer

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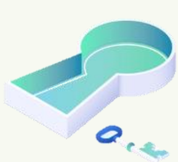
BDMS at Glance

BDMS: Sustainable Care for All

Integrating Environmental, Social, and Governance Principles into Every Care

Environment

Integrating eco-efficient practices into healthcare *operations for a sustainable environment*



Social

Advancing equitable access to health and enhancing well-being for all stakeholders

Governance

Advancing innovation and governance through integrated risk management.