

Comprehensive Healthcare Coverage With **60** Hospitals Nationwide

Expanding our footprint to **60** hospitals with over **9,300+** beds marks a key milestone in strengthening service coverage, enhancing patient access, and driving long-term value creation



60

HOSPITALS





Our Company Profile

Bangkok Dusit Medical Services Public Company Limited was registered on 30th October 1969 and commenced operations in providing medical services since 26th February 1972.

Having listed on the Stock Exchange of Thailand since 1991, BDMS is currently the largest private hospital operator in Thailand in term of revenue from patient services and market capitalization.



Key Investment Highlights

- Thailand's largest private hospital operator with a network of 60 hospitals and 9,300+ beds as of February 2026
- Well-positioned to benefit from favorable Thai and regional healthcare industry backdrop
- "Hub and Spoke" model coupled with an established patient referral system helps create efficiency through scales

Stock Summary:

Share Outstanding	Market Capitalization
15,892.00 Million Shares	340.09 Billion Baht

(as of 25 February 2026)

Credit Rating:

AA+	Stable
Tris rating	Outlook

BDMS SNAPSHOT: Leading Healthcare Excellence



60
Hospitals



9,300+
Structured Beds



15,000+
Doctors
(Full time ~3,500)



10,000+
Registered Nurses



10
Center of Excellence
(as of 2025)

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Dow Jones Sustainability Indices
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MSCI
July 26, 2025



- OPD visit ~ 36,000 patients a day
- Average daily census ~ 4,300

BDMS Hospital Network			
	Brand	No. of Hospitals	No. of Beds*
	 Bangkok Hospital	31	4,616
	 Samitivej Hospital	7	1,418
	 Phyathaj Hospital	8	1,654
	 Paolo Hospital	7	807
	 BNH Hospital	1	115
	 Royal Hospital	2	133
	 Local Hospital	4	602

* Maximum number of beds according to structure of the hospitals

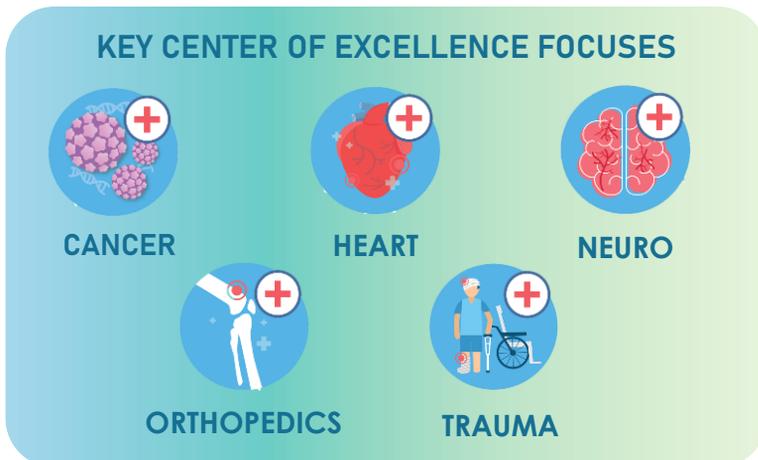


Non-Hospital Business





BDMS Complete Continuum of Healthcare

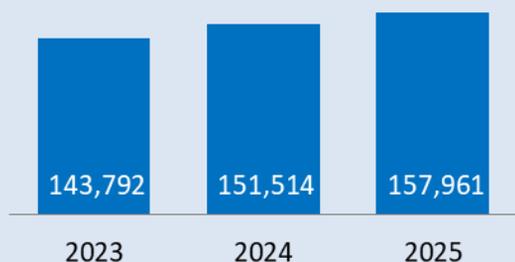


Solid Revenue Growth Over the Past Decade (2011-2025 CAGR of 6%) with Resilient EBITDA margin

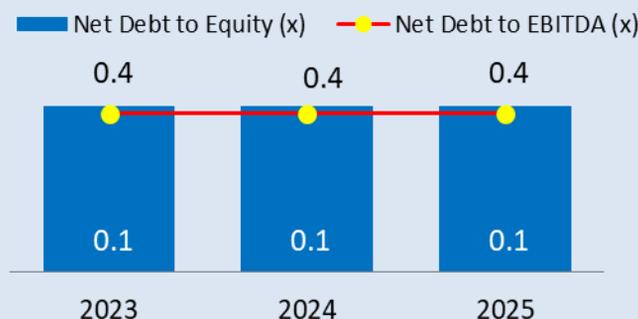


Source: Derived from BDMS' financial statements
* Excluding non-recurring items

Total Assets (Million Baht)



Net Debt to Equity and Net Debt to EBITDA (x)



Disclaimer

The information contained on this document is historical information that presents BDMS's financial position as of their particular date. BDMS assumes no obligation for updating this information. All information contained in this document is believed to be accurate and reliable. Official information is as disclosed in the financial statements as announced on the Stock Exchange of Thailand website.

Contact Us

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BDMS: Sustainable Care for All

Integrating Environmental, Social, and Governance Principles into Every Care



**BDMS Recognized for Sustainability
in Health Care Providers & Services sector**

**Ranked No.1
in the World**

3 Consecutive years in DJSI World
5 Consecutive years in DJSI Emerging Markets

Achieving the Highest Score
in Governance, Economic, and Social Dimensions

S&P Global

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**Bangkok Dusit Medical Services
Public Company Limited**
Health Care Providers & Services

Top 1%

**Corporate Sustainability
Assessment (CSA) 2025 Score**

86/100

Score date
February 11, 2026

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Environment

Integrating eco-efficient practices into healthcare operations for a sustainable environment



Social

Advancing equitable access to health and enhancing well-being for all stakeholders



Governance

Advancing innovation and governance through integrated risk management.