

56-1 ONE REPORT 2025

Bangkok Dusit Medical Services Public Company Limited
and its subsidiaries

Attachment



→ Attachment 1

Directors, Executives, Person taking the highest responsibility in finance & accounting,
Person supervising accounting and Company Secretary

Professor Emeritus Santasiri Sornmani, M.D., Ph.D.

Independent Director/ Chairman of the Board of Directors

Age 90 years

Period of directorship duration

- 31 years/Since January 1994

Shareholding in the Company*

- 15,651,270 shares (0.10%)

Education

- Ph.D. (Tropical Medicine), Liverpool University
- Medical Doctor, Faculty of Medicine Siriraj Hospital, Mahidol University

Training of Thai Institute of Directors Association (IOD)

- Director Accreditation Program Class 43
- Role of Compensation Committee

Experience

- Vice President for Administration, Mahidol University
- Dean, Faculty of Tropical Medicine, Mahidol University
- Member, Expert Committee on Food Borne Parasitic Diseases, WHO

Current Position

• Other listed companies

- None

• Other companies/other organizations (1)

1971-Present Vice Chairman,
The Medic Pharma Co., Ltd.

Familial Relationship with the Directors and Executives

- None

Mr. Chuladej Yossundharakul, M.D.

Authorized Director/Vice Chairman of the Board of Directors/Member of Executive Committee/ Member of the Nomination and Remuneration Committee

Age 93 years

Period of directorship duration

- 31 years/Since January 1994

Shareholding in the Company*

- Total 50,100,000 shares (0.32%)
- Mr. Chuladej Yossundharakul, M.D. 49,570,000 shares
- Spouse 530,000 shares

Education

- Medical Doctor, Faculty of Medicine Siriraj Hospital, Mahidol University
- Diplomate of American Board of Surgery
- Fellow American College of Surgeons
- Fellow American College of Chest Physicians
- Fellow Royal College of Surgeons of Thailand

Training of Thai Institute of Directors Association (IOD)

- Director Accreditation Program Class 45

Experience

- Head, Surgical Unit, National Cancer Institute
- Hospital Director, Karuna Pitak Hospital
- Hospital Director, Bangkok Hospital

Current Position

• Other listed companies

- None

• Other companies/other organizations

- None

Familial Relationship with the Directors and Executives

- None

Noted : *Outstanding shares held as of 30 December 2025.

Miss Poramaporn Prasarttong-Osoth M.D., FRCS (Glasg)

Authorized Director/ Chairperson of Executive Committee/ President/Senior Chief Executive Officer-Group 1

Age 56 years

Period of directorship duration

- 5 years and 6 months/Since July 2020

Shareholding in the Company*

- 934,169,010 shares (5.88%)

Education

- FRCS (Glasg)/Royal College of Physicians and Surgeons of Glasgow
- MSc in Surgical Science/Imperial Collage of Science, Technology and Medicine, University of London, United Kingdom
- Diploma in Clinical Science, Mahidol University, Thailand
- Doctor of Medical (M.D.), Siriraj Hospital Faculty of Medicine, Mahidol University, Thailand

Training of Thai Institute of Directors Association (IOD)

- Director Certification Program (DCP) Class 185/2014
- Director Accreditation Program Class 107/2014

Other Training

- Certificate of Good Governances for Executive M.D., Executive Class 1, 2024
- Vocational Certificate Course, Class 63/2020, National Defense College
- Advanced Insurance Science Course Class 7/2017, Office of Insurance Commission
- Senior Executive Program (CMA 20/2015), Capital Market Academy
- Advance Management Program Harvard Business School, (AMP) Executive Education, U.S.A.
- Certificate of Good Governances for Executive M.D. Class 1, King Prajadhipok's Institute

Experience

- Group Chief Operating Officer-BDMS and CEO Group 1
- Deputy Chief Executive Officer Group 1/Hospital Director, Bangkok Hospital
- Deputy Hospital Director, Bangkok Hospital
- Deputy Hospital Director, BNH Hospital
- Assistant Dean of Human Resource Department, Siriraj Hospital, Mahidol University

- Assistant Dean of Student Affairs Siriraj Hospital, Mahidol University
- Lecturer Head, Neck and Breast Unit, Siriraj Hospital, Mahidol University
- Clinical Research Fellow Endocrine Surgery, Hammersmith Hospital, United Kingdom

Current Position

• Other listed companies

- None

• Other companies/other organizations (23)

2023-Present	Chairperson, Samitivej Public Co., Ltd.
2022-Present	Chairperson, Drpharma Health Technology Co., Ltd.
2022-Present	Director, BDMS Silver Co., Ltd.
2020-Present	Director, Phyathai Sriracha Hospital Public Co., Ltd.
2019-Present	Director, Prasit Patana Public Co., Ltd.
2019-Present	Director, Phyathai 1 Hospital Co., Ltd.
2019-Present	Director, The Phya Thai II Hospital Co., Ltd.
2019-Present	Director, Phya Thai 3 Hospital Co., Ltd.
2019-Present	Director, Paolo Medic Co., Ltd.
2019-Present	Director, Paolo Hospital Samutprakarn Co., Ltd.
2019-Present	Director, Paolo Hospital Chokchai 4 Co., Ltd.
2019-Present	Director, Phyathai Nawamin Hospital Public Co., Ltd.
2019-Present	Director, Prasarththong Osoth Co., Ltd.
2018-Present	President, BDMS Wellness Resort Co., Ltd.
2017-Present	President, BDMS Wellness Clinic Co., Ltd.
2017-Present	Chairperson, Phnom Penh Medical Services Co., Ltd.
2017-Present	Director, Bangkok Helicopter Services Co., Ltd.
2016-Present	Director, The Sahakol Estate Co., Ltd.
2016-Present	Director, Prananorn Co., Ltd.
2016-Present	Director, Sabai Sabai Sukhothai Co., Ltd.
2014-Present	Chairperson, Bangkok Phuket Hospital Co., Ltd.
2014-Present	Director, Sabai Sabai Niwet Co., Ltd.
2014-Present	Director, BNH Medical Centre Co., Ltd.

Familial Relationship with the Directors and Executives

- A sister of Mr. Puttipong Prasarttong-Osoth.

Noted : *Outstanding shares held as of 30 December 2025.

Mrs. Narumol Noi-am

Authorized Director/ Member of Executive Committee/ Member of Risk Management Committee/ Senior Executive Vice President/ Chief Financial Officer

(Appointment Date 1/4/2008)

Age 68 years

Period of directorship duration

- 7 years/Since January 2019

Shareholding in the Company*

- 6,000,000 Shares (0.04%)

Education

- MBA Banking and Finance from North Texas State University, U.S.A.
- Bachelor of Economics (second class honors) Faculty of Economics from Chulalongkorn University, Thailand

Training of Thai Institute of Directors Association (IOD)

- Risk Management Program for Corporate Leaders (RCL) Class 30/2023
- Ethical Leadership Program (ELP) Class 24/2021
- Successful Formulation & Execution of Strategy Class 6/2010
- Director Certification Program Class 107/2008

Other Training

- TLCA CFO Professional Development Program (TLCA CFO CPD) 2019-2025
- CFO Annual Conference on Capital Markets: The Role of the CFO in Addressing Accounting and Tax Challenges for Listed Companies 2025
- CEO CLUB 2019 "Business Agility and Intrapreneurship" by Mr. William Malek, Senior Executive Director for Leadership and Innovation, SEAC Lifelong Learning Center
- CEO Club 2019 "Global risks: WHAT ARE THE IMPLICATIONS FOR YOUR BUSINESS" by The Stock Exchange of Thailand
- Applied International Management Program, Sweden by Government of Sweden
- Financial Executive Development Program Class 12 by The Thai Institute of Banking and Finance for Executives from Financial Institutions
- Advanced Certificate Course in Politics and Governance in Democratic Systems for Executives, class 13 by King Prajadhipok's Institute

- TLCA Leadership Development Program "Enhancing Competitiveness" by Thai Listed Companies Association & IMD
- Leader Program Capital Market Academy Class 15 by Capital Market Academy (CMA) The Stock Exchange of Thailand
- High-Level Executive Program on Industrial and Business Development and Investment Class 3, Institute of business and industrial development

Honor Award

- IAA Awards for Listed Companies 2024-2025
 - Best CFO
- AsiaOne Magazine 2023
 - Asia's Greatest CFO 2023 Award in Healthcare Industry
- Institutional Investor All-Asia Executive Team 2021
 - Best CFO in Healthcare & Pharmaceuticals Sector for the rest of Asia (ex-China)
- IAA Awards for Listed Companies 2020
 - Best CFO
- Institutional Investor All-Asia Executive Team 2020
 - Best CEO in Thailand
- Rajini School Alumni Association under the Royal Patronage of Her Majesty the Queen
 - Outstanding Alumni Award Year 2020, Category 2: Outstanding career
- The Foundation for the Thai Society According to the One Million Dares Goodness Project in return of the land
 - 1.) Executive of the year 2019
 - 2.) Women's Exemplified Award 2019
- Institutional Investor All-Asia Executive Team 2019
 - Special Achievement Awards: Best CFO Healthcare & Pharmaceutical Industry

Experience

- Senior Vice President, Investment Banking Department TMB Bank Public Co., Ltd.
- Senior Vice President, Finance Department Industrial Finance Corporation of Thailand

Current Position

- **Other listed companies (1)**

2014-Present	Director/Chairperson of Risk Management Committee, Bangkok Airways Public Co., Ltd.
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Noted : *Outstanding shares held as of 30 December 2025.

• **Other companies/other organizations (20)**

2022-Present	Director, BDMS Silver Co., Ltd.
2021-Present	Chairperson, Bangkok Pattaya Hospital, Co., Ltd.
2020-Present	Director, U-Tapao International Aviation Co., Ltd.
2018-Present	Director, BDMS Wellness Resort Co., Ltd.
2017-Present	Director, BDMS Wellness Clinic Co., Ltd.
2017-Present	Director, Bangkok Media & Broadcasting Co., Ltd.
2016-Present	Chairperson, Bangkok Health Insurance Public Co., Ltd.
2013-Present	Director, Phnom Penh Medical Services Co., Ltd.
2013-Present	Director, Samitivej Public Co., Ltd.
2013-Present	Chairperson, BDMS Accounting Co., Ltd.
2011-Present	Director, Prasit Patana Public Co., Ltd.
2011-Present	Director, Phyathai 1 Hospital Co., Ltd.
2011-Present	Director, The Phya Thai II Hospital Co., Ltd.
2011-Present	Director, Phya Thai 3 Hospital Co., Ltd.
2011-Present	Director, Phyathai Sriracha Hospital Public Co., Ltd.
2011-Present	Director, Paolo Medic Co., Ltd.
2011-Present	Director, Paolo Hospital Samutprakarn Co., Ltd.
2011-Present	Director, Paolo Hospital Chokchai 4 Co., Ltd.
2011-Present	Director, Phyathai Nawamin Hospital Public Co., Ltd.
2009-Present	Director, Bangkok Phuket Hospital Co., Ltd.

Familial Relationship with the Directors and Executives

- None

Mr. Pradit Theekakul

Authorized Director/ Chairman of Risk Management Committee/ Member of Corporate Governance and Sustainability Committee

Age 66 years

Period of directorship duration

- 17 years and 9 months/Since April 2008

Shareholding in the Company*

- 2,500,000 Shares (0.02%)

Education

- The Thai Barrister
- Bachelor Degree of Law, Chulalongkorn University
- Bachelor Degree of Arts (Political Science), Ramkhamhaeng University

Training of Thai Institute of Directors Association (IOD)

- Director Certification Program Class 29/2003

Current Position

• Other listed companies (2)

2013-Present	Director, Thonburi Medical Centre Public Co., Ltd.
1995-Present	Director/Member of Executive Director/ Member of Risk Management Committee/ Executive Vice President-Corporate Administration and Corporate Portfolio, Bangkok Airways Public Co., Ltd.

• Other companies/other organizations (36)

2025-Present	Chairman, Save Drug Center. Co., Ltd.
2024-Present	Chairman, Phyathai 1 Hospital Co., Ltd.
2024-Present	Chairman, The Phya Thai II Hospital Co., Ltd.
2024-Present	Chairman, Phya Thai 3 Hospital Co., Ltd.
2024-Present	Chairman, Phyathai Sriracha Hospital Public Co., Ltd.
2024-Present	Chairman, Paolo Medic Co., Ltd.
2024-Present	Chairman, Paolo Hospital Samutprakarn Co., Ltd.
2024-Present	Chairman, Paolo Hospital Chokchai 4 Co., Ltd.
2024-Present	Chairman, Phyathai Nawamin Hospital Public Co., Ltd.
2024-Present	Chairman, Paolo Hospital Phrapradaeng Co., Ltd.

2024-Present	Director, UTA Land 5 Co., Ltd.
2024-Present	Director, UTA Land 4 Co., Ltd.
2024-Present	Director, UTA Land 3 Co., Ltd.
2023-Present	Director, UTA Land 2 Co., Ltd.
2022-Present	Director, UTA Land 1 Co., Ltd.
2022-Present	Director, UTB Co., Ltd.
2022-Present	Director, Bangkok Airport Management Co., Ltd.
2020-Present	Director, U-Tapao International Aviation Co., Ltd.
2018-Present	Director, BDMS Wellness Resort Co., Ltd.
2017-Present	Director, BDMS Wellness Clinic Co., Ltd.
2016-Present	Director, More Tha Free Co., Ltd.
2016-Present	Director, General Hospital Products Public Co., Ltd.
2016-Present	Director, BDMS Accounting Co., Ltd.
2016-Present	Chairman, Royal Bangkok Healthcare Co., Ltd.
2016-Present	Director, A.N.B. Laboratories Co., Ltd.
2016-Present	Chairman, Bangkok Save Drug Co., Ltd.
2016-Present	Chairman, BDMS Property Management Co., Ltd.
2011-Present	Chairman, BDMS Training Co., Ltd.
2011-Present	Chairman, Prasit Patana Public Co., Ltd.
2010-Present	Director, Samitivej Public Co., Ltd.
2007-Present	Director, Bangkok Airways Holding Co., Ltd.
2004-Present	Director, Bangkok Air Catering Co., Ltd.
2004-Present	Director, Bangkok Airways Ground Services Co., Ltd.
2004-Present	Director, WFS-PG Cargo Co., Ltd.
2004-Present	Director, The Sahakol Estate Co., Ltd.
1995-Present	Director, Bangkok Helicopter Services Co., Ltd.

Familial Relationship with the Directors and Executives

- None

Noted : *Outstanding shares held as of 30 December 2025.

Mr. Sripop Sarasas

Authorized Director/Member of Corporate Governance and Sustainability Committee/ Member of Risk Management Committee/ Chief Administrative Officer

Age 68 years

Period of directorship duration

- 17 years and 9 months/Since April 2008

Shareholding in the Company*

- None

Education

- Master's degree in business administration (Finance), University of Southern California, U.S.A.
- Bachelor of Science in Medical Technology, Chulalongkorn University

Training of Thai Institute of Directors Association (IOD)

- Role of the Chairman Program (RCP) Class 58/2024
- Risk Management Program for Corporate Leaders (RCL) Class 30/2023
- Ethical Leadership (ELP) Class 23/2021
- Audit Committee Program (ACP) Class 1/2004
- Director Certification Program (DCP) Class 22/2002
- Diploma, Thai Institute of Directors Association (IOD) Year 2002

Experience

- Independent Director/Member of Audit Committee, The Royal Ceramic Industry Public Co., Ltd.
- Independent Director/Member of Audit Committee, Living Land Capital Public Co., Ltd.

Current Position

• Other listed companies (4)

2019-Present	Independent Director/Chairman of Audit Committee/Chairman of Nomination and Remuneration Committee, Bangkok Airways Public Co., Ltd.
2018-Present	Independent Director/Chairman of the Board/Chairman of Audit Committee, Golden Lime Public Co., Ltd.

2008-Present	Independent Director/Chairman of the Board/Chairman of Audit Committee, Kiattana Transport Public Co., Ltd.
2003-Present	Independent Director/Member of Audit Committee/Member of Nomination and Remuneration Committee, Advanced Information Technology Public Co., Ltd.

• Other companies/other organizations (7)

2024-Present	Director and Secretary, The Vejdusit Foundation under the Patronage of Her Royal Highness Princess Galyani Vadhana
2022-Present	Chairman of the Board, Bangkok Reit Management Co., Ltd.
2020-Present	Director, Princess Prem Purachatra Memorial Foundation under the Patronage of Her Royal Highness Princess Maha Chakri Sirindhorn
2018-Present	Director, BDMS Property Management Co., Ltd.
2018-Present	Director, BDMS Training Co., Ltd.
2007-Present	Director, Khan Co., Ltd.
2007-Present	Director, Parute (2008) Co., Ltd.

Familial Relationship with the Directors and Executives

- None

Mr. Chavalit Sethameteekul

Independent Director/Chairman of Audit Committee/Member of Nomination and Remuneration Committee

Age 78 years

Period of directorship duration

- 14 years and 9 months/Since April 2011

Shareholding in the Company*

- None

Education

- Diploma from National Defence College of Thailand, Class 40
- Barrister at Law, Institute of Legal Education, Thai Bar Association
- Master of Political Science (M.Pol.Sc), Public Administration, Thammasat University
- Bachelor of Laws (LL.B.) (Second Class Honors), Thammasat University

Training of Thai Institute of Directors Association (IOD)

- Risk Management Program For Corporate Leaders RCL 2020
- Financial Statements for Directors Program Class 35/2018
- Advanced Audit Committee Program Class 28/2018
- Director Accreditation Program (DAP) Class 6/2003
- Director Certification Program (DCP) Class 74

Experience

- Director, General of The Thai Customs Department, Ministry of Finance
- Deputy Permanent Secretaries of Ministry of Finance
- Inspector of Ministry of Finance
- Deputy Director-General: The Excise Department of Ministry of Finance
- Chairman, The Board of Small Business Credit Guarantee Corporation
- Vice Chairman, The Board of Metropolitan Electricity Authority
- Chairman of Risk Management Committee of Metropolitan Electricity Authority
- Vice President, The Board of Airports of Thailand Public Co., Ltd.
- Vice President, TOT Public Co., Ltd.
- Director, Office of The council of State
- Director, The Thai BAR

Current Position

• Other listed companies

- None

• Other companies/other organizations (2)

- 2009-Present Director, Sriracha tank terminal Co., Ltd.
- 2008-Present President, Sriracha Harbour Public Co., Ltd.

Familial Relationship with the Directors and Executives

- None

Mr.Thongchai Jira-alongkorn

Director/Member of Executive Committee

Age 66 years

Period of directorship duration

- 13 years and 9 months/Since April 2012

Shareholding in the Company*

- 373,360 shares (0.00%)

Education

- Bachelor of Business Administration (Marketing), Bangkok University

Training of Thai Institute of Directors Association (IOD)

- Director Accreditation Program Class 107

Current Position

• Other listed companies (3)

- | | |
|--------------|---|
| 2021-Present | Director, Xspring Capital Co., Ltd. |
| 2017-Present | Director, Property Perfect Public Co., Ltd. |
| 2013-Present | Director, Sansiri Public Co., Ltd. |

• Other companies/other organizations (5)

- | | |
|--------------|---|
| 2025-Present | Chairman,
V GROUP CHERY AUTOMOBILE Co., Ltd. |
| 2024-Present | Chairman, V GROUP O&J Co., Ltd. |
| 2024-Present | Chairman, V GROUP GL Co., Ltd. |
| 2023-Present | Chairman, V GROUP AI Co., Ltd. |
| 2009-Present | Deputy Managing Director,
The Viriyah Insurance Public Co., Ltd. |

Familial Relationship with the Directors and Executives

- None

Noted : *Outstanding shares held as of 30 December 2025.

Mr. Att Thongtang

Director/Chief Executive Officer Group 5

Age 50 years

Period of directorship duration

- 9 years and 9 months/Since April 2016

Shareholding in the Company*

- **Total** 334,884,295 shares (2.11%)
- **Mr. Att Thongtang** 334,694,295 shares
- **Spouse** 190,000 shares

Education

- Honorary Doctor of Philosophy in visual arts and design, Suan Sunandha Rajabhat University (SSRU)
- Executive Program for Senior Management (EXPSM), Fiscal Policy Research Institute Foundation, Thailand
- Advanced Executive Program (AEP), Kellogg School of Management, Northwestern University, IL, U.S.A.
- Bachelor's Degree of Science, Business Administration (Finance) San Francisco State University U.S.A.

Training of Thai Institute of Directors Association (IOD)

- Director Accreditation Program (DAP)
- Director Certification Program (DCP)
- Monitoring the Internal Audit Function (MIA)
- Audit Committee Program (ACP)
- Monitoring the System of Internal Control and Risk Management (MIR)

Other Training

- Net Zero CEO No.2/2025 Executive Sustainability Training Program, Carbon Institute for Sustainability (CBiS)
- Senior Executive Program (CMA 13), Capital Market Academy
- Certificate Course in Governance for Medical Practice Executive No.2, King Prajadhipok's Institute (MDKPI)
- Top Executive Program in Commerce and Trade Class 10, Commerce Academy (TEPCOT)

Experience

- Director, Health Network Public Co., Ltd.
- Director, Paolo Samut Prakran Co., Ltd.
- Director, Paolo Medic Co., Ltd.
- Director, Thai Medical Center Public Co., Ltd.
- Director, Phyathai 1 Hospital Co., Ltd.
- Director, Sikarin Public Co., Ltd.
- Member of University of the Thai Chamber of Commerce (UTCC) Council

Current Position

• Other listed companies

- None

• Other companies/other organizations (15)

- | | |
|--------------|--|
| 2025-Present | Chairman of the Board of Directors, General Beverage Co., Ltd. |
| 2025-Present | Advisory Board Committee, Faculty of Business Administration, The University of the Thai Chamber of Commerce |
| 2024-Present | Director, Invitrace Co., Ltd. |
| 2015-Present | Director, Greenline Synergy Co., Ltd. |
| 2011-Present | Chief Executive Officer, Paolo Hospital Samutprakarn Co., Ltd. |
| 2011-Present | Chief Executive Officer, Paolo Medic Co., Ltd. |
| 2011-Present | Chief Executive Officer, Phyathai Nawamin Hospital Public Co., Ltd. |
| 2011-Present | Director and Chief Executive Officer, Paolo Hospital Chokchai 4 Co., Ltd. |
| 2011-Present | Director and Chief Executive Officer, Phyathai Sriracha Hospital Public Co., Ltd. |
| 2004-Present | Chief Executive Officer, Phyathai 1 Hospital Co., Ltd. |
| 2004-Present | Director and Chief Executive Officer, Prasit Patana Public Co., Ltd. |
| 2004-Present | Director and Chief Executive Officer, The Phya Thai II Hospital Co., Ltd. |
| 2004-Present | Director and Chief Executive Officer, Phya Thai 3 Hospital Co., Ltd. |
| 2003-Present | Director, Saithong Property Co., Ltd. |
| 2001-Present | Director, Wichai Thongtang Law Office Co., Ltd. |

Familial Relationship with the Directors and Executives

- None

Mr. Kan Trakulhoon

Independent Director/Member of Corporate Governance and Sustainability Committee

Age 70 years

Period of directorship duration

- 8 years and 1 month/Since December 2017

Shareholding in the Company*

- None

Education

- Honorary Degree, Doctor of Engineering (Production Engineering), Mahasarakham University
- Honorary Degree, Doctor of Engineering, Chulalongkorn University
- M.S. Management, The Georgia Institute of Technology, U.S.A.
- M.S. Engineering, The Georgia Institute of Technology, U.S.A.
- B.E. Electrical First Class Honours, Chulalongkorn University
- Advanced Management Program (AMP), Harvard Business School, U.S.A.

Training of Thai Institute of Directors Association (IOD)

- Chairman Forum 2025: Building Future-Ready Organizations Through Chairman
- Chairman Forum 1/2022: Chaiing The Unknown Future
- National Director Conference 2021: Leadership Behind Closed Door
- Ethical Leadership Program (ELP) Class 24/2021
- Director Certification Program (DCP) Class 29/2003

Other Training

- Executive Sharing: Influencing & Managing Stakeholders, Sauce Skills Company Limited
- Cybersecurity Workshop for Directors in the Capital Market, 2025, organized by the Securities and Exchange Commission, Thailand (SEC)
- Executive Sharing: Driving Cross-Functional Projects with Extraordinary Results, Sauce Skills Company Limited
- TMT Biz Forum: People Transformation, Toyota Motor Thailand Co., Ltd.
- AIA SPARK Executive Leadership: Leading transformation, AIA Leadership Centre (ALC Bangkok)
- NVIDIA Cloud Partner Launch-AI VISION FOR THAILAND, SIAM.AI CLOUD
- 17th Thailand CEO Roundtable 2024, McKinsey & Company
- Mobile world congress 2024, Barcelona, GSMA

Experience

- President & Chief Executive Officer, The Siam Cement Public Co., Ltd.
- Outside Director, Kubota Corporation (Japan)
- Global Advisor, Kubota Corporation (Japan)
- Director, National Science Technology and Innovation Policy Office.
- Director, National Science and Technology Development Office.
- Member, National Development and Enhancing Competitiveness Committee
- Director, National Innovation System Development Committee
- Member, National Committee on Intellectual Property Policy
- Member, National Reform Committee on State Administration
- Commissioner, Special Committee on Promoting Innovation Ecosystem and Regulatory Reform
- Advisor, Higher Education, Science, Research and Innovation Management System Reform Steering Committee
- Consultative group of experts on Development of Policy, Strategy and Budget Management System for Thailand's Science, Research and Innovation, Office of the National Higher Education, Science, Research and Innovation Policy Council (NXPO)
- Director and Member of CSR Committee for Sustainable Development, The Siam Cement Public Co., Ltd.
- Member of the Advisory Board, Nomura Holding Inc.
- Member, National Strategy Preparation Committee for Thailand 4.0
- Director, SCB 10X Co., Ltd.
- Director, Purple Ventures Co., Ltd.
- Chairman/Independent Director, Intouch Holdings Public Company Limited
- Chairman of the Committee for Monitoring and Evaluation of Science, Research, and Innovation Support

Noted : *Outstanding shares held as of 30 December 2025.

Current Position

• Other listed companies (2)

2021-Present	Independent Director/Chairman of the Nomination Compensation and Corporate Governance Committee/ Member of the Group Control Committee, SCB X Public Co., Ltd.
2016-Present	Independent Director/Chairman/ Chairman of Sustainable Development/ Chairman of Nomination and Compensation Committee, Advanced Info Service Public Co., Ltd.

• Other companies/other organizations (14)

2025-Present	Director, Ad Hoc Committee on Monitoring and Evaluation of the Implementation of National Policies, Strategies and Plans on Science, Research and Innovation (NXPO)
2020-Present	Member, State Enterprise Policy Committee
2020-Present	Member (Science and Technology), Council of Experts of the National Higher Education, Science, Research and Innovation Policy Council
2019-Present	Chairman of Subcommittee on Performance Evaluation of Secretary General to The Eastern Economic Corridor Policy Committee
2018-Present	Honorary Advisor, The Eastern Economic Corridor Policy Committee
2017-Present	Member, National Strategic Committee
2016-Present	Independent Director/Chairman of the Nomination Compensation and Corporate Governance Committee/ Member of the Executive Committee, The Siam Commercial Bank Public Co., Ltd.

2015-Present	Director, Advanced Wireless Network Co., Ltd.
2015-Present	Board Member of Medical Service Cluster, Thai Red Cross Society
2013-Present	Executive Board Member, Engineer Division of the Anandamahidol Foundation
2013-Present	Member of the Advisory Board, Sasin Graduate Institute of Business Administration
2013-Present	Advisor, The Federation of Thai Industries
2013-Present	Honorary Advisor, Environmental Engineering Association of Thailand
2013-Present	Advisor, the Executive Committee, Mahidol University Foundation

Familial Relationship with the Directors and Executives

- None

Mr. Puttipong Prasarttong-Osoth

Director

Age 60 Years

Period of directorship duration

- 7 years/Since January 2019

Shareholding in the Company*

- **Total** 15,226,660 shares (0.10%)
- **Mr. Puttipong Prasarttong-Osoth** 14,826,660 shares
- **Spouse** 400,000 shares

Education

- Diploma, Commercial Pilot License, Civil Aviation Training Center
- Certificate of Senior Justice Administration Course, College of Justice, Judicial Training Centre
- Diploma, National Defense College, The joint State-Private Sector Course Class 24, Thailand National Defense College (TNDC)
- Diploma Senior Executive Program, Sasin Graduate Institute of Business Administration of Chulalongkorn University
- Executive Development Training Program, the Royal Thai Police
- Bachelor of Accounting Degree, Chulalongkorn University

Training of Thai Institute of Directors Association (IOD)

- Boards that Make a Difference (BMD) Class 9/2019
- Director Certification Program (DCP) Class 241/2017
- Director Accreditation Program (DAP) Class 100/2013

Experience

- Senior Vice President-Operation, Bangkok Airways Co., Ltd.
- Vice President-Planning, Bangkok Airways Co., Ltd.

Current Position

• Other listed companies (2)

2019-Present	Vice Chairman/Chief Executive Officer/ Member of Executive Committee/ Managing Director, Bangkok Airways Public Co., Ltd.
2018-Present	Director, Bangkok Aviation Fuel Services Public Co., Ltd.

• Other companies/other organizations (31)

2024-Present	Director, UTA Land 4 Co., Ltd.
2024-Present	Director, UTA Land 3 Co., Ltd.
2023-Present	Director, UTA Land 2 Co., Ltd.
2023-Present	Director, UTA Land 1 Co., Ltd.
2022-Present	Director, UTB. Co., Ltd.
2022-Present	Director, Bangkok Airport Management Co., Ltd.

2020-Present	Director, U-Tapao International Aviation Co., Ltd.
2019-Present	Director, Quality Delicious Co., Ltd.
2019-Present	Director, Quality Delicious & Chefman Co., Ltd.
2019-Present	Director, Bangkok Air Catering Donmueang Co., Ltd.
2018-Present	Director, Bangkok Airways Holding Co., Ltd.
2018-Present	Chairman, More Than Free Co., Ltd.
2017-Present	Chairman, Bangkok Air Catering Chiangmai Co., Ltd.
2016-Present	Director, BAFS PIPELINE Transportation Co., Ltd.
2016-Present	Director, Sabai Sabai Sukhothai Co., Ltd.
2015-Present	Chairman, Gourmet Primo Co., Ltd.
2015-Present	Chairman, Bangkok Air Catering Samui Co., Ltd.
2014-Present	Director, Sabai Sabai Niwet Co., Ltd.
2013-Present	Director, Bangkok Media & Broadcasting Co., Ltd.
2012-Present	Director, Aeronautical Radio of Thailand Co., Ltd.
2012-Present	Chairman, Bangkok Air Ground Services Co., Ltd.
2012-Present	Chairman, Bangkok Air Catering Phuket Co., Ltd.
2011-Present	Chairman, Samui Accom Company Co., Ltd.
2010-Present	Chairman, BAC Goumet House Co., Ltd.
2007-Present	Chairman, Sukhothai Property Co., Ltd.
2004-Present	Chairman, Bangkok Air Catering Co., Ltd.
2004-Present	Chairman, WFS-PG Cargo Co., Ltd.
2004-Present	Chairman, Worldwide Flight Services Bangkok Air Ground Handling Co., Ltd.
2004-Present	Director, The Sahakol Estate Co., Ltd.
2004-Present	Director, Samui Palm Beach Co., Ltd.
2004-Present	Director, Samui Palm Beach Royal Wing Co., Ltd.

Familial Relationship with the Directors and Executives

- A brother of Miss Poramaporn Prasarttong-Osoth

Noted : *Outstanding shares held as of 30 December 2025.

Mr. Chairat Panthuraamphorn, M.D.

Director/Member of the Executive Committee/ Chief Operating Officer (COO)

Age 70 years

Period of directorship duration

- 6 years and 9 months/Since April 2019

Shareholding in the Company*

- None

Education

- Diplomat Thai Board of Obstetrics and Gynaecology, Faculty of Medicine Siriraj Hospital, Mahidol University
- Bachelor of Science (Medical Science), Faculty of Science Siriraj Hospital, Mahidol University
- Doctor of Medicine (M.D.), Faculty of Medicine Siriraj Hospital, Mahidol University

Training of Thai Institute of Directors Association (IOD)

- Director Certification Program (DCP) Class 99
- Risk Management Program for Corporate Leaders (RCL) Class 5/2016

Other Training

- Advanced Executive Program, Kellogg, School of Management
- Good Governance for Medical Executives batch 1, King Prajadhipok's Institute and the Medical Council of Thailand
- Leader Program batch 19, Capital Market Academy
- Senior Executives on Justice Administration batch 23, National Justice Academy, Judicial Training Institute, Office of the Judiciary

Experience

- Deputy Hospital Director, Samitivej Srinakarin Hospital
- Hospital Director, Samitivej Sriracha Hospital
- Hospital Director, Samitivej Srinakarin Hospital
- Deputy CEO, Samitivej Public Co., Ltd.
- Managing Director, Samitivej Sriracha Co., Ltd.
- Managing Director, Thonburi Medical Centre PCL.
- Managing Director, BNH Medical Center Co., Ltd.
- Director, Digital Ventures Co., Ltd.
- Director, SCB Protect Co., Ltd.

Current Position

• Other listed companies (2)

2022-Present	Independent Director/ Member of the Corporate Social Responsibility Committee, SCBX Public Co., Ltd.
2015-Present	Chairman, Thonburi Medical Centre Public Co., Ltd.

• Other companies/other organizations (12)

2025-Present	Director, Samawat Health Co., Ltd.
2020-Present	Director, Digital Health Venture Co., Ltd.
2019-Present	Chairman, Greenline Synergy Co., Ltd.
2015-Present	Chairman, Samitivej Chonburi Co., Ltd.
2015-Present	Director, Bio Molecular Laboratories (Thailand) Co., Ltd.
2015-Present	Director, National Healthcare Systems Co., Ltd.
2014-Present	Director, BNH Medical Centre Co., Ltd.
2013-Present	Director, SV Holding Co., Ltd.
2013-Present	Managing Director and CEO, Samitivej Public Co., Ltd.
2012-Present	Director, Irving Sheridan SE Co., Ltd.
2012-Present	Director, First Health Food Co., Ltd.
2009-Present	Director, Samitivej Sriracha Co., Ltd.

Familial Relationship with the Directors and Executives

- None

Mr. Subhak Siwaraksa, Ph.D.

Independent Director/Member of Risk Management Committee/ Member of Audit Committee

Age 68 years

Period of directorship duration

- 5 years and 6 months/Since July 2020

Shareholding in the Company*

- None

Education

- Ph.D. (Economics), University of Pennsylvania, U.S.A.
- M.A. (Law and Diplomacy), Fletcher School of Law and Diplomacy, Tufts University, Massachusetts, U.S.A.
- B.A.cum laude (English Literature (Honors Program) and Economics), Georgetown University, Washington D.C., U.S.A.

Training of Thai Institute of Directors Association (IOD)

- Climate Governance (2023)
- Advance Audit Committee Program (AACP 26/2017)
- Financial Institutions Governance Program (FGP 3/2011)
- Directors Certification Program (DCP 72/2006)
- Directors Accreditation Program (DAP 42/2005)

Other Training

- The National Defense College (NDC) (Wor Por Aor 17) Class 2007
- Certificate, Financial Executive Seminar, Bangkok (FINEX IV), Thai Institute of Banking and Finance Association
- Certificate, Capital Market Academy Leadership Program, The Stock Exchange of Thailand

Experience

- SVP, FVP, VP and AVP-Project Finance Department, TMB Bank Public Co., Ltd.
- Director, Bangkok Expressway Public Co., Ltd.
- EVP-Head of NPL Recovery, TMB Bank Public Co., Ltd.
- EVP-Head of Credit Risk, TMB Bank Public Co., Ltd.
- President and Chief Executive Officer, TMB Bank Public Co., Ltd.
- Chairman, TMB Asset Management Co., Ltd.
- Director, Executive Director and Chairman of Compensation Committee, Export-Import Bank of Thailand
- President and Chief Executive Officer, CIMB Thai Bank Public Co., Ltd.
- Governor, Member of the Audit Committee and Member of the Listing Expansion and Development Committee, The Stock Exchange of Thailand

- Chairman, Sathorn Asset Management Co., Ltd.
- Governor, Member of the Audit Committee and Member of the Corporate Governance and Social Responsibility Committee, The Stock Exchange of Thailand
- Independent Director and Member of Audit Committee, Samitivej Public Co., Ltd.
- Member of Monetary Policy Committee, Bank of Thailand
- Independent Director/Member of the Governance Committee, Siam City Cement Public Co., Ltd.
- Commissioner and Member of Risk Management Committee, The Securities and Exchange Commission, Thailand
- Country Chairman Thailand, Jardine Matheson Group

Current Position

• Other listed companies (3)

2024-Present	Independent Director/ Member of the Governance Committee/ Member of the Nomination and Remuneration Committee, Siam City Cement Public Co., Ltd.
2020-Present	Independent Director/Chairman of Audit Committee/Member of Risk Committee, Prudential Life Assurance (Thailand) Public Co., Ltd.
2016-Present	Independent Director/Chairman of Audit, Risk and Corporate Governance Committee/Member of Nomination and Remuneration Committee/Member of Strategic and Innovation Committee/ Member of Sustainability Committee, Thai Wah Public Co., Ltd.

• Other companies/other organizations (2)

2023-Present	Member of Financial Institutions Policy Committee, Bank of Thailand
2020-Present	Board Director/ Chairman of Risk Oversight Committee/ Member of Audit Committee, Bank of Thailand.

Familial Relationship with the Directors and Executives

- None

Noted : *Outstanding shares held as of 30 December 2025.

Mr. Veerathai Santiprabhob, Ph.D.

Independent Director/Member of Audit Committee/ Member of Corporate Governance and Sustainability Committee

Age 56 years

Period of directorship duration

- 4 years and 9 months/Since April 2021

Shareholding in the Company*

- None

Education

- Ph.D. in Economics, Harvard University, Cambridge, MA, U.S.A.
- A.M. in Economics, Harvard University, Cambridge, MA, U.S.A.
- B.A. in Economics, First Class Honors, Thammasat University

Training of Thai Institute of Directors Association (IOD)

- Advanced Audit Committee Program Class 41/2021
- Director Certification Program (DCP) Class 192/2014
- Director Accreditation Program (DAP) Class 63/2007

Other Training

- Corporate Strategy Executive Education Program, MIT Sloan School of Management, Cambridge, MA, U.S.A.
- Leadership Program Class 4, Capital Market Academy

Awards

- H.M. King Bhumibol Adulyadej Award for the Highest Academic Achievement in Economics, Thammasat University
- Anandamahidol Foundation Scholarship
- Eisenhower Fellowship
- Distinguished Alumnus Award, Thammasat Economics Association
- S.R. Nathan Fellowship, Ministry of Foreign Affairs, Singapore
- Honorary Doctor of Arts in Economics, University of the Thai Chamber of Commerce
- Honorary Doctor of Philosophy in Economics, Khon Kaen University

Experience

- Economist, International Monetary Fund, Washington, DC, U.S.A.
- Co-Director, Policy Research Institute, Fiscal Policy Office, Ministry of Finance
- Executive Vice President and Head of Business Bank-Strategic Planning Division, Siam Commercial Bank Public Co., Ltd.
- Executive Vice President and Chief Strategy Officer, The Stock Exchange of Thailand
- Advisor, Thailand Development Research Institute
- Governor, Bank of Thailand

Positions and Professional Associations

- Chair, Central Bank Governance Group, Bank for International Settlements (BIS)
- Chair, Asian Consultative Council, Bank for International Settlements (BIS)

- Member of the International Monetary and Financial Committee, International Monetary Fund (IMF)
- Member of the National Economic and Social Development Council
- Member of the Board, Securities and Exchange Commission
- Member of the Board, Insurance Commission
- Independent Director and Audit Committee Member, Bangkok Dusit Medical Services Public Co., Ltd.
- Independent Director and Member of the Risk Management Committee, Thanachart Capital Public Co., Ltd.
- Independent Director and Audit Committee Member, Central Pattana Public Co., Ltd.
- Independent Director, Thai Airways International Public Co., Ltd.
- Council Member and Audit Committee Member, Thammasat University
- Member, Independent Expert Oversight Advisory Committee, World Health Organization
- Chair, Southeast Asian Central Banks (SEACEN) Board of Governors
- Member, State Enterprise Policy and Supervisory Committee
- Independent Director/Chairman of Audit Committee, Univanich Palm Oil Public Co., Ltd.
- Director, Mae Fah Luang Foundation under Royal Patronage
- Independent Director/Chairman of the Risk Management Committee/Member of the Corporate Governance and Sustainable Development Committee, PTT Exploration and Production Public Co., Ltd.

Current Position

• Other listed companies (2)

- | | |
|------------------|--|
| Dec 2025-Present | Independent Director/
Thai Airways International Public Co., Ltd. |
| Sep 2024-Present | Independent Director/
SCBX Public Co., Ltd. |

• Other companies/other organizations (7)

- | | |
|--------------|--|
| 2024-Present | Independent Director/
Thainamthip Public Co., Ltd. |
| 2024-Present | Vice Chairman of the Board of Directors/
Independent Director/Siam Piwat Co., Ltd. |
| 2024-Present | Chairman of the Board,
Thailand Development Research Institute
Foundation (TDRI) |
| 2021-Present | Council Member, Chiang Mai University |
| 2021-Present | Chairman of the Independent Oversight
Advisory Committee, World Food
Programme |
| 2020-Present | Chairman of the Executive Board,
Buddhadasa Indapanno Archives
Foundation |
| 2010-Present | Director, Royal Initiative Discovery
Foundation |

Familial Relationship with the Directors and Executives

- None

Noted : *Outstanding shares held as of 30 December 2025.

Mr. Predee Daochai

Independent Director/Chairman of Nomination and Remuneration Committee/Chairman of Corporate Governance and Sustainability Committee

Age 67 years

Period of directorship duration

- 4 years and 9 months/Since April 2021

Shareholding in the Company*

- None

Education

- Honorary Doctorate in Business Administration, Southeast Bangkok University.
- Master's Degree (MCL), University of Illinois at Urbana-Champaign, U.S.A.
- Barrister-at-Law, Thailand
- Bachelor's Degree (Honors) (Law) Thammasat University, Thailand

Training of Thai Institute of Directors Association (IOD)

- Multiply Organization Performance with A High Trust & Inclusive Board Culture, Special event 8/2024
- Role of the Chairman Program (RCP) Class 51/2022
- Board Nomination and Compensation Program (BNCP) Class 14/2022
- Corporate Governance for Capital Market Intermediaries (CGI) Class 11/2016
- Ethical Leadership Program (ELP) Class 1/2015
- Financial Institutions Governance Program (FGP) Class 1/2010
- Director Certification Program (DCP) Class 56/2005

Other Training

- Advanced Management Program, Harvard Business School, U.S.A.
- Breakthrough Program for Senior Executives, IMD Business School, Switzerland
- Influence and Negotiation Strategies Program, Stanford Graduate School of Business, U.S.A.
- Making Innovation Happen Programme, London Business School, UK
- Executive Program, Singularity University, Silicon Valley, California, U.S.A.
- Executive Program on Risk Management, The Institute of International Finance, UK
- The Joint State-Private Sector Course Class 24, National Defence College
- Capital Market Academy Leader Program Class 20/2015, Capital Market Academy
- The Executive Program of Energy Literacy for a Sustainable Future Class 8/2016, Thailand Energy Academy

Experience

- Independent Director/Chairman of Risk Management Committee/Chairman of Sustainable Development Committee, Carabao Group PCL.
- Director, Siam Paragon Development Co., Ltd.

- Director, Siam Paragon Retail Co., Ltd.
- Chairman of Executive Committee/Group CEO, The Mall Group
- Director, JD Food PCL.
- Minister of Finance
- Chairman, Bank for Agriculture and Agricultural Cooperatives
- Member of The National Legislative Assembly of Thailand
- Member of The National Strategy Committee
- Member of The Board of Investment of Thailand
- Member of EEC Policy Committee, The Eastern Economic Corridor
- Member of The Expert Board, State Enterprise Policy Office
- Member of The Payment Systems Committee, The Bank of Thailand
- Member of the Board, The Office of SMEs Promotion
- Chairman, The Thai Bankers' Association
- Director/President, Kasikornbank PCL.
- Chairman, Kasikorn Research Center Co., Ltd.
- Chairman, Kasikorn Factory and Equipment Co., Ltd.
- Chairman, Kasikorn Securities PCL.
- Director, Muangthai Group Holding Co., Ltd.
- Chairman, National ITMX Co., Ltd.
- Chairman, Beacon Venture Capital Co., Ltd.
- Chairman, National Digital ID Co., Ltd.
- Vice Chairman/Chairman of Corporate Governance Committee, Thai Institute of Directors Association
- Committee, ASEAN Bankers Association

Current Position

• Other listed companies (4)

1 Apr 2025-Present	Independent Director, Gulf Development Public Co., Ltd.
15 Nov 2023-Present	Chairman of the Board of Directors/Chairman of the Independent Directors, PTT Global Chemical Public Co., Ltd.
26 Jan 2023-Present	Independent Director/Member of Nomination and Remuneration Committee/Member of Audit Committee, Bangkok Bank Public Co., Ltd.
9 Sep 2022-Present	Independent Director/Member of Audit and Risk Committee, Advanced Info Service Public Co., Ltd.

• Other companies/other organizations (4)

12 Apr 2025-Present	Director, Siam Motors Parts Co., Ltd.
12 Apr 2025-Present	Director, Bangkok Motor Works Co., Ltd.
9 Sep 2022-Present	Director, Advanced Wireless Network Co., Ltd.
9 Sep 2022-Present	Director, Siam Motors Co., Ltd.

Familial Relationship with the Directors and Executives

- None

Noted : *Outstanding shares held as of 30 December 2025.

Clinical Professor Emeritus Piyasakol Sakolsatayadorn, M.D.

Director

Age 77 years

Period of directorship duration

- 9 months/Since April 2025

Shareholding in the Company*

- **Total** 71,980 shares (0.00%)
- **Clinical Professor Emeritus Piyasakol Sakolsatayadorn, M.D.** -
- **Spouse** 71,980 shares

Education

- Honorary Doctorate in Medicine, Naresuan University
- Honorary Doctorate in Medicine, Navamindradhiraj University
- Honorary Doctorate in Medicine, Mahidol University
- Diploma, The National Defence College of Thailand, The National Defence Course Class 38
- Post-Doctoral Fellowship in Injury Epidemiology, Centers for Disease Control and Prevention (CDC), Atlanta, Georgia, U.S.A.
- Post-Doctoral Fellowship in Critical Care Medicine, Johns Hopkins University, U.S.A.
- Postgraduate Diploma in General Surgery, Medical Council of Thailand
- Doctor of Medicine, Faculty of Medicine Siriraj Hospital, Mahidol University

Training of Thai Institute of Directors Association (IOD)

- Director Accreditation Program (DAP) Class 230/2025

Experience

- Secretary General, Trauma Association of Thailand
- Dean, Faculty of Medicine Siriraj Hospital
- Chairman of Auditor Committee, The Government Pharmaceutical Organization
- President of Mahidol University
- Minister of Public Health
- Advisor, The National Committee for Emerging Infectious Disease Preparedness
- Advisor to the Coronavirus Disease 2019 (COVID-19) Situation Management Committee, Center for COVID-19 Situation Administration (CCSA)
- Chairman of the Committee for COVID-19 Patient Management and Treatment, Center for COVID-19 Situation Administration (CCSA)
- Chairman of Bio-Circular-Green Economic Model (BCG) Steering Committee-Medicine and Vaccine
- Member of Bio-Circular-Green Economic Model Executive Board Committee, and National Bio-Circular-Green Economic Model Driving Committee
- Chairman of Queen Sirikit Health Center Foundation
- Chairman, Galyani Vadhana Institute of Music

Current Position

• Other listed companies (1)

Nov 2021-Present Independent Director/
Audit Committee Member,
Thai Beverage Public Co., Ltd.
(listed on SGX)

• Other companies/other organizations (11)

Jan 2022-Present Chairman of the Board of Directors,
Siriraj Vittayavijai Co., Ltd.

Current Position in other organizations

- 2024-Present Committee Member,
Princess Srinagarindra Award Foundation
- 2024-Present Advisory to Queen Sirikit Health Center
Foundation
- 2021-Present First Vice Chairman, Siriraj Foundation
- 2019-Present Member of the Board of Trustees,
Prince Mahidol Award Foundation
- 2019-Present Chairman of University Council,
Mahidol University
- 2019-Present Board Member, National Blood Centre,
Thai Red Cross Society
- 2012-Present Board Member,
Siriraj Piyamaharajkarun Hospital
- 2009-Present Committee Member of the Council of
State, 10th Committee Office of
the Council of State
- 2008-Present Committee Member,
Queen Savang Vadhana Foundation
- 2007-Present Committee Member,
Bumirajanagarindra Kidney Institute
Hospital

Familial Relationship with the Directors and Executives

- None

Noted : *Outstanding shares held as of 30 December 2025.

Mr. Kongkiat Kespechara, M.D.

Member of Executive Committee/Chief Executive Officer Group 3/Chief Executive Officer Group 6

Age 59 years

Shareholding in the Company*

- 10,000 Shares (0.00%)

Education

- Specialty training-Internal Medicine, Songklanagarind Hospital, Songkhla, Thailand
- Faculty of Medicine Prince of Songkla University

Other Training

- Sasin Senior Executive Program, Sasin management school, Chulalongkorn University, Thailand.
- Challenge of Leadership Program INSEAD, Fontainebleau, France
- Executive Program, Capital Market Academy (CMA Class 35)

Experience

- Clinical Instructor, Oregon Health Science University, U.S.A.
- Member of Board the Healthcare Accreditation Institute (Public Organization), Thailand
- Member of Board Directors of the Faculty Nursing, Chiang Mai University
- Member of Board Directors of the Faculty of Medicine Naresuan University
- Member of Board Directors of Pridi Banomyong International College, Thammasat University
- Member of The Thai Business Incubator and Science Park Association
- Enterprise Risk Management Committee of Prince of Songkla University

Awards

- Honorary consulate of Sweden in Phuket from 2015-2019
- Secretary General Sodsri-Saridwongsa foundation for the educational reform

Current Position

• Other listed companies

- None

• Other companies/other organizations (3)

- | | |
|--------------|--|
| 2024-Present | Managing Director,
Bangkok Hospital Surat Co., Ltd. |
| 2023-Present | Managing Director,
Bangkok Pattaya Hospital Co., Ltd. |
| 2021-Present | Managing Director,
Bangkok Trat Hospital Co., Ltd. |

Familial Relationship with the Directors and Executives

- None

Mr. Chokchai Jarusiripipat, M.D.

Chief Medical Officer

Age 71 years

Shareholding in the Company*

- None

Education

- Diploma of the Thai Subspecialty Board of Nephrology
- The Anandamahidol Foundation's Scholarship of Colorado Health Sciences Center, Denver, Colorado U.S.A.
- Diploma of the Thai Board of Internal Medicine.
- Faculty of Medicine Prince of Songkla University

Experience

- Internal Medicine, Faculty of Medicine Prince of Songkla University
- Nephrology, Samitivej Sukhumvit Hospital
- Deputy Hospital Director, Samitivej Sukhumvit Hospital
- Hospital Director, Samitivej Sukhumvit Hospital
- National Quality Award Assessor, (Thailand Quality Award-TQA)
- Hospital Director, Samitivej Chinatown Hospital (SCT)
- Chief Medical Officer (CMO), Group 2 (Samitivej and BNH)
- Deputy Chief Medical Officer, Bangkok Dusit Medical Services Public Co., Ltd. (BDMS)

Current Position

• Other listed companies

- None

• Other companies/other organizations (4)

- | | |
|--------------|--|
| 2024-Present | Director, A.N.B. Laboratories Co., Ltd. |
| 2024-Present | Director,
National Healthcare Systems Co., Ltd. |
| 2024-Present | Director, The Medic Pharma Co., Ltd. |
| 2024-Present | Director, Bangkok Hospital Hatyai Co., Ltd. |

Familial Relationship with the Directors and Executives

- None

Noted : *Outstanding shares held as of 30 December 2025.

Mrs. Wannapa Pavavech

Assistant Chief Financial Officer (The person supervising accounting)

(Starting Date 12/11/2007)

Age 57 years

Shareholding in the Company*

- 200,000 Shares (0.00%)

Education

- Certified Public Accountant
- Master of Science (Finance): –Milwaukee, U.S.A.
- Graduate Diploma in Auditing: Thammasat University
- Bachelor of Science (Accounting) with second class honors: Kasetsart University

Training of Thai Institute of Directors Association (IOD)

- Strategic Board Master Class SBM 14/2024
- Director Certification Program 109/2018

Other Training

- Pillar 2 Global Tax 2025
- 2025 TFRS Update and Case Studies
- Judging Committee for Thailand Accounting Case Competition 9/2025
- Sustainability Disclosure 2025: IFRS+IFRS S2
- TDRI 2025: Financial Statement Preparation for listed companies
- CFO Annual Conference on Capital Markets: Role of the CFO in accounting and tax matters related to listed companies
- 2025 Global Minimum Tax and QRTC
- 2025 Future Finance: The Role of CFO in the digital era
- CFO Forum 2024 Shaping the Future of Finance
- 2024 Tax issues for hospitals, and tax planning
- 2024 Update TFRS & TAS
- Corporate Reporting Forum 2024
- Corporate Reporting Forum 2023
- McKinsey Management Program (MMP) (2020)

Experience

- Senior Manager, Audit Department, PricewaterhouseCoopers
- Senior Manager, Transaction Services Department, PricewaterhouseCoopers

Current Position

• Other listed companies

- None

• Other companies/other organizations (8)

2020-Present	Director, Bangkok Media & Broadcasting Co., Ltd.
2016-Present	Director, A.N.B. Laboratories Co., Ltd.
2015-Present	Director, Royal Bangkok Healthcare Co., Ltd.
2014-Present	Director, General Hospital Products Public Co., Ltd.
2014-Present	Director, Bangkok Save Drug Co., Ltd.
2014-Present	Director, Save Drug Center Co., Ltd.
2013-Present	Director/Managing Director, BDMS Accounting Co., Ltd.
2010-Present	Director, The Medic Pharma Co., Ltd.

Familial Relationship with the Directors and Executives

- None

Noted : *Outstanding shares held as of 30 December 2025.

Ms. Kessara Wongsekate

Vice President and Company Secretary

Age 60 years

Education

- Bachelor of Business Administration, Majoring in Banking and Finance from Chulalongkorn University, Thailand

Training of Thai Institute of Directors Association (IOD)

- Anti-Corruption: The Practical Guide Class 28/2016
- Role of the Nomination and Governance Committee Class 5/2013
- Role of the Compensation Committee Class 16/2013
- Directors Certification Program Class 166/2012
- Company Secretary Program

Experience

- Finance Manager, Bangkok Dusit Medical Services Public Co., Ltd.
- Senior Credit Manager, Bangkok Metropolitan Bank Public Co., Ltd.
- Finance Manager, Bangkok Entertainment Public Co., Ltd.
- Assistant Credit Manager, Nava Banking Finance and Securities Limited.

Current Position

- **Other listed companies**
- None

• Other companies/other organizations (11)

2015-Present	Director, Phnom Penh Medical Services Co., Ltd.
2013-Present	Director, Prasit Pattana Public Co., Ltd.
2013-Present	Director, Phyathai 1 Hospital Co., Ltd.
2013-Present	Director, The Phya Thai II Hospital Co., Ltd.
2013-Present	Director, Phya Thai 3 Hospital Co., Ltd.
2013-Present	Director, Phyathai Sriracha Hospital Public Co., Ltd.
2013-Present	Director, Paolo Medic Co., Ltd.
2013-Present	Director, Paolo Hospital Samutprakarn Co., Ltd.
2013-Present	Director, Paolo Hospital Chokchai 4 Co., Ltd.
2013-Present	Director, Phyathai Nawamin Hospital Public Co., Ltd.
2013-Present	Director, Bangkok Health Insurance Public Co., Ltd.

Familial Relationship with the Directors and Executives

- None

→ Attachment 1.2

Directors and executives who are directors of subsidiaries, affiliates and related companies.

Directors and Executives who are directors of Subsidiaries, Affiliates and Related companies.
(as of 31 December 2025)

	Subsidiaries							
	ANB	BHS	BDMS Acc	BHH	BHI	BML	BMR	BNH
1 Professor Emeritus Santasiri Sornmani, M.D., Ph.D.								
2 Mr. Chuladej Yossundharakul, M.D.								
3 Miss Poramaporn Prasarttong-Osoth M.D.		/						/
4 Mrs. Narumol Noi-am			X		X			
5 Mr. Pradit Theekakul	/	/	/					
6 Mr. Sripop Sarasas								
7 Mr. Att Thongtang								
8 Mr. Chairat Panthuraamphorn, M.D.						/		/
9 Mr. Chokchai Jarusiripipat, M.D.	/			/				
10 Mr. Kongkiat Kespechara, M.D.				/				

Remark: X = Chairman, / = Director, Y = Chief Executive Officer, // = Executive Committee, M = Management

Directors and Executives who are directors of Subsidiaries, Affiliates and Related companies.
(as of 31 December 2025)

	Subsidiaries							
	BPH	BPK	BPL	BPM	BRH	BSD	BSI	BSN
1 Professor Emeritus Santasiri Sornmani, M.D., Ph.D.								
2 Mr. Chuladej Yossundharakul, M.D.								
3 Miss Poramaporn Prasarttong-Osoth M.D.		X						
4 Mrs. Narumol Noi-am	X	/						
5 Mr. Pradit Theekakul				X		X		
6 Mr. Sripop Sarasas				/				
7 Mr. Att Thongtang								
8 Mr. Chairat Panthuraamphorn, M.D.								
9 Mr. Chokchai Jarusiripipat, M.D.								
10 Mr. Kongkiat Kespechara, M.D.	/	/					/	

Remark: X = Chairman, / = Director, Y = Chief Executive Officer, // = Executive Committee, M = Management

Directors and Executives who are directors of Subsidiaries, Affiliates and Related companies.
(as of 31 December 2025)

	Subsidiaries							First Health
	BSW	BTC	BUD	BWC	BWR	DHV	DPM	
1 Professor Emeritus Santasiri Sornmani, M.D., Ph.D.								
2 Mr. Chuladej Yossundharakul, M.D.								
3 Miss Poramaporn Prasarttong-Osoth M.D.	/			/	/		X	
4 Mrs. Narumol Noi-am	/			/	/			
5 Mr. Pradit Theekakul		X		/	/			
6 Mr. Sripop Sarasas		/						
7 Mr. Att Thongtang								
8 Mr. Chairat Panthuraamphorn, M.D.						/		/
9 Mr. Chokchai Jarusiripipat, M.D.								
10 Mr. Kongkiat Kespechara, M.D.								

Remark: X = Chairman, / = Director, Y = Chief Executive Officer, // = Executive Committee, M = Management

Directors and Executives who are directors of Subsidiaries, Affiliates and Related companies.
(as of 31 December 2025)

	Subsidiaries							
	GHP	GLS	Irving	KDH	MP	N Health	N Patho	PLC
1 Professor Emeritus Santasiri Sornmani, M.D., Ph.D.					/			
2 Mr. Chuladej Yossundharakul, M.D.								
3 Miss Poramaporn Prasarttong-Osoth M.D.								/
4 Mrs. Narumol Noi-am								/
5 Mr. Pradit Theekakul	/			/				X
6 Mr. Sripop Sarasas								
7 Mr. Att Thongtang		/						/,Y
8 Mr. Chairat Panthuraamphorn, M.D.		X	/	X		/		
9 Mr. Chokchai Jarusiripipat, M.D.					/	/		
10 Mr. Kongkiat Kespechara, M.D.		/						

Remark: X = Chairman, / = Director, Y = Chief Executive Officer, // = Executive Committee, M = Management

Directors and Executives who are directors of Subsidiaries, Affiliates and Related companies.
(as of 31 December 2025)

	Subsidiaries							
	PLD	PLP	PLS	PPCL	PT1	PT2	PT3	PTN
1 Professor Emeritus Santasiri Sornmani, M.D., Ph.D.								
2 Mr. Chuladej Yossundharakul, M.D.								
3 Miss Poramaporn Prasarttong-Osoth M.D.		/	/	/	/	/	/	/
4 Mrs. Narumol Noi-am		/	/	/	/	/	/	/
5 Mr. Pradit Theekakul	X	X	X	X	X	X	X	X
6 Mr. Sripop Sarasas								
7 Mr. Att Thongtang	Y	Y	Y	/,Y	Y	/,Y	/,Y	Y
8 Mr. Chairat Panthuraamphorn, M.D.								
9 Mr. Chokchai Jarusiripipat, M.D.								
10 Mr. Kongkiat Kespechara, M.D.								

Remark: X = Chairman, / = Director, Y = Chief Executive Officer, // = Executive Committee, M = Management

Directors and Executives who are directors of Subsidiaries, Affiliates and Related companies.
(as of 31 December 2025)

	Subsidiaries							
	PTS	RBH	RPH	SDC	SCH	SSH	SV Holding	SVH
1 Professor Emeritus Santasiri Sornmani, M.D., Ph.D.								
2 Mr. Chuladej Yossundharakul, M.D.								
3 Miss Poramaporn Prasarttong-Osoth M.D.	/		X					X
4 Mrs. Narumol Noi-am	/		/					/
5 Mr. Pradit Theekakul	X	X		X				/
6 Mr. Sripop Sarasas								
7 Mr. Att Thongtang	/,Y							
8 Mr. Chairat Panthuraamphorn, M.D.					X	/	/	/,Y
9 Mr. Chokchai Jarusiripipat, M.D.								
10 Mr. Kongkiat Kespechara, M.D.								

Remark: X = Chairman, / = Director, Y = Chief Executive Officer, // = Executive Committee, M = Management



List of Subsidiaries

Company name		Company name	
ANB	A.N.B. Laboratories Co., Ltd.	GHP	General Hospital Products PCL.
BHS	Bangkok Helicopter Services Co., Ltd.	GLS	Greenline Synergy Co., Ltd.
BDMS Acc	BDMS Accounting Co., Ltd.	Irving	Irving Sheridan SE Co., Ltd.
BHH	Bangkok Hospital Hatyai Co., Ltd.	KDH	Thonburi Medical Centre PCL.
BHI	Bangkok Health Insurance PCL.	MP	The Medic Pharma Co., Ltd.
BML	Bio Molecular Laboratories (Thailand) Co., Ltd.	N Health	National Healthcare Systems Co., Ltd.
BMR	Bangkok Hospital Muangraj Co., Ltd.	N Patho	N Health Pathology Co., Ltd.
BNH	BNH Medical Centre Co., Ltd.	PLC	Paolo Hospital Chokchai 4 Co., Ltd.
BPH	Bangkok Pattaya Hospital Co., Ltd.	PLD	Paolo Hospital Phrapradaeng Co., Ltd.
BPK	Bangkok Phuket Hospital Co., Ltd.	PLP	Paolo Medic Co., Ltd.
BPL	Bangkok Hospital Phitsanulok Co., Ltd.	PLS	Paolo Hospital Samutprakran Co., Ltd.
BPM	BDMS Property Management Co., Ltd.	PPCL	Prasit Patana PCL.
BRH	Bangkok Rayong Hospital Co., Ltd.	PT1	Phyathai 1 Hospital Co., Ltd.
BSD	Bangkok Save drug Co., Ltd.	PT2	The Phya Thai II Hospital Co., Ltd.
BSI	Bangkok Phuket International Hospital Co., Ltd.	PT3	Phya Thai 3 Hospital Co., Ltd.
BSN	Bangkok Hospital Sanamchan Co., Ltd.	PTN	Phyathai Nawamin Hospital PCL.
BSW	BDMS Silver Co., Ltd.	PTS	Phyathai Sriracha Hospital PCL.
BTC	BDMS Training Co., Ltd.	RBH	Royal Bangkok Healthcare Co., Ltd.
BUD	Bangkok Udon Hospital Co., Ltd.	RPH	Phnom Penh Medical Services Co., Ltd.
BWC	BDMS Wellness Clinic Co., Ltd.	SDC	Save Drug Co., Ltd.
BWR	BDMS Wellness Resort Co., Ltd.	SCH	Samitivej Chonburi Co., Ltd.
DHV	Digital Health Venture Co., Ltd.	SSH	Samitivej Sriracha Co., Ltd.
DPM	Drpharma Health Technology Co., Ltd.	SV Holding	SV Holding Co., Ltd.
First Health	First Health Food Co., Ltd.	SVH	Samitivej PCL.

→ Attachment 2

Directors of Subsidiaries*

	Samitivej PCL.	Prasit Patana PCL.
1 Miss Poramaporn Prasarttong-Osoth M.D.	X	/
2 Mrs. Narumol Noi-am	/	/
3 Mr. Pradit Theekakul	/	X
4 Mr. Chairat Panthuraamphorn, M.D.	//,Y	
5 Mrs. Surangkana Techapaitoon M.D.	//	
6 Mr. Nithiwat Kijisri-Urai M.D.	//	
7 Mr. Adinun Kittiratanapaiboon	//	
8 Mr. Ruangroj Poonpol	/	
9 Mr. Att Thongtang		//,Y
10 Mr. Paiboon Fuengfuskul		//
11 Mr. Sitthichai Sukcharoenmitr		//
12 Miss Kessara Wongsekate		/

Remark

* Only the subsidiaries that posted revenues exceed 10% of the Company's total revenue according to the latest Consolidated Income Statements of the Company.

- X Chairman
- / Director
- Y Chief Executive Officer
- // Executive Committee

→ Attachment 3

Details about the Head of Internal Audit

Ms. Daranee Bunchongsilp

Position

- Internal Audit Director

Education

- Master of Science in Information Technology in Business, Chulalongkorn University, Bangkok, Thailand
- Bachelor of Accounting, Chulalongkorn University, Bangkok, Thailand

Training/ Professional Certificates

- Certified Internal Auditor (CIA)
- Certified Information Systems Auditor (CISA)
- Certified Public Accountant of Thailand (Thai CPA)

Experience

- IT Audit & Assurance Director, KPMG Phoomchai Audit Co., Ltd. (Bangkok, Thailand)
- Senior Assistant Auditor, Ernst & Young Office Limited (Bangkok, Thailand)

Positions in other listed Companies

- None

Positions in other companies / Other Organizations

- None

Shareholding in the Company*

- None

Relationship among the management

- None

→ Attachment 4

Assets used in the business operation

4.1 Fixed assets used in business operation

Fixed assets used in business operation of the Company and subsidiaries as of 31 December 2025 details as follows:

(1) Assets used in operation

Asset categories	Type of ownership	Net book value (Baht million)	Commitment
Land and land improvement	Owner	49,626.1	None
Building and building improvement	Owner	26,953.6	None
Tools, machine, and medical equipment	Owner	9,555.6	None
Structure equipment, furniture, fixture and office equipment	Owner	8,704.7	None
Vehicles	Owner	520.8	None
Building under construction and tools, machine and equipment under installation	Owner	3,780.4	None
Total		99,141.2	

(2) Assets under leased agreement

Asset categories	Net book value (Baht million)
Land	9,125.8
Buildings	605.2
Medical tools and equipment	15.2
Furniture, fixture and office equipment	15.5
Vehicles	166.6
Total	9,928.3

(3) Investment properties

Asset categories	Type of ownership	Net book value (Baht million)	Commitment
Land for sale	Owner	42.0	None
Land and Plaza buildings	Owner under lease agreement	358.4	None
Construction in Progress	Owner under lease agreement	232.7	None
Total		633.1	

In addition to the above assets, Bangkok Dusit Medical Services Public Company Limited has land that is not used for operations with a book value at Baht 411.2 million

4.2 Intangible assets

As of 31 December 2025, the Company and its subsidiaries reported net intangible assets of Baht 2,764 million. Most of them consist of computer programs used for hospital operation. The amortization of these assets is recorded as expenses on the income statement and calculated by using a straight-line method based on the expected period of economic benefits of computer programs between 5-10 years.

4.3 Intellectual Properties

In 2025, Bangkok Dusit Medical Services Public Company Limited owns 195 registered intellectual property items that have been filed with the Department of Intellectual Property and/or other registering agencies. These include 23 copyrights, 18 patents under industrial property, and 154 trademarks, reflecting the continuous growth of IP Portfolio.

Types of intellectual properties classified by subsidiaries

Owner	Trademark	Patent	Copyright
Bangkok Dusit Medical Services Public Company Limited (Thailand)	38	4	9
Bangkok Dusit Medical Services Public Company Limited (Oversea)	11	0	1
Vejdusit Foundation	2	0	0
Bangkok Health Insurance Public Company Limited	1	0	0
Bangkok Phuket Hospital Co., Ltd.	1	0	0
Samitivej Public Company Limited	16	0	0
BNH Medical Center Co., Ltd. (Thailand)	3	0	0
BNH Medical Center Co., Ltd. (Oversea)	0	0	0
Prasit Patana Public Company Limited (Phyathai) (Thailand)	24	7	12
Prasit Patana Public Company Limited (Phyathai) (Oversea)	4	0	1
The Phya Thai II Hospital Co., Ltd.	0	2	0
PhyaThai 3 Hospital Co., Ltd.	0	0	0
Phyathai Sriracha Hospital PCL.	0	0	0
Paolo Medic Co., Ltd. (Thailand)	1	0	0
Paolo Medic Co., Ltd. (Oversea)	4	0	0
National Healthcare Systems Co., Ltd.	11	0	0
A.N.B. Laboratories Co., Ltd. (Thailand)	6	0	0
A.N.B. Laboratories Co., Ltd. (Oversea)	4	0	0
The Medicpharma Co., Ltd.	17	0	0
Save Drug Center Co., Ltd.	1	0	0

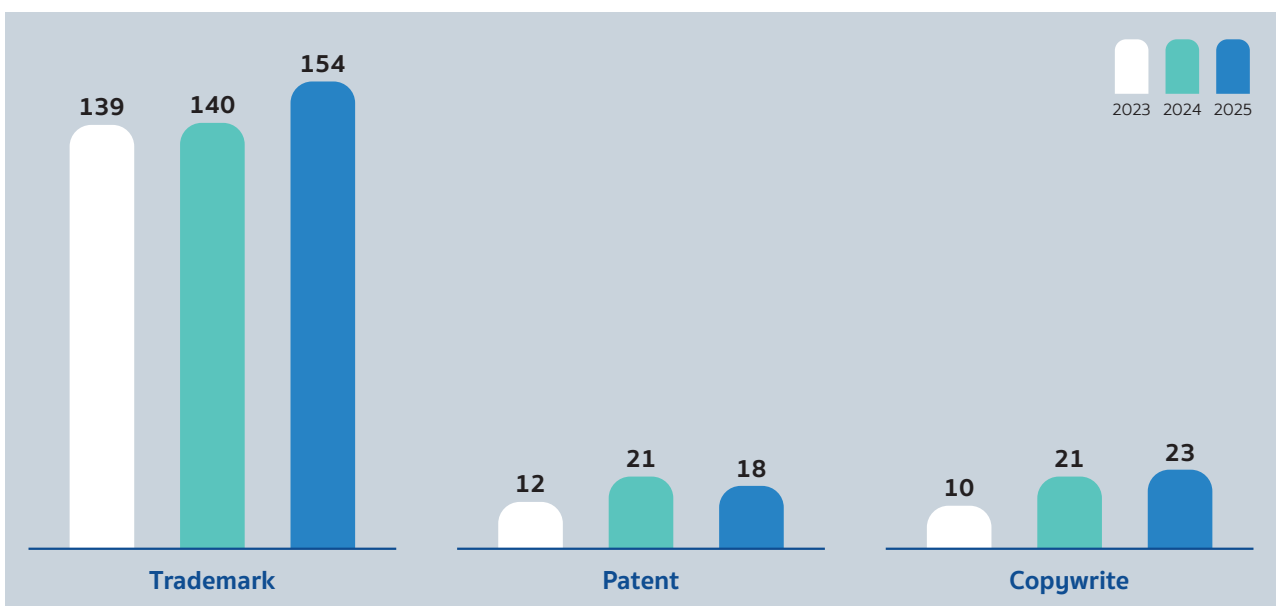
Owner	Trademark	Patent	Copyright
Health Plaza Co., Ltd. (Thailand)	3	0	0
Health Plaza Co., Ltd. (Oversea)	7	0	0
BDMS collaboration with SCG	0	2	0
N-Health collaboration with SCG	0	1	0
A.N.B. collaboration with SCG	0	2	0
Total	154	18	23

** Information as of 18 December 2025. The above list does not include intellectual properties that is in the process of registration with the relevant agencies.

The Company's intellectual properties consists of 195 registered items and additional 66 items in 2025 are on the process of registration.

	Registered	On Registration Process	Total
Trademark	154	9	163
Patent	18	57	75
Copywrite	23	0	23
Total	195	66	

Number of Intellectual Properties of Bangkok Dusit Medical Services Public Company Limited



→ Attachment 5

Policy and Guideline on Corporate Governance and Business Ethics

Policy and Guideline on Corporate Governance, and Business Ethics of Bangkok Dusit Medical Services Public Company Limited

The Board of Directors has established and announced the Corporate Governance Policy and the Company's Code of Conducts, which have been disclosed on the Company's website, for all directors, executives and employees of the Company Group to be aware and adhere to.

For the Corporate Governance Policy, please go to

<https://investor.bdms.co.th/storage/downloads/corporate-governance/20240627-bdms-cg2023-en.pdf>

For the Code of Conducts, please go to

<https://investor.bdms.co.th/storage/downloads/corporate-governance/bdms-code-of-conduct-en2023.pdf>

→ Attachment 6

Reports of the Sub-Committees

→ Report of the Audit Committee

The Audit Committee of Bangkok Dusit Medical Services Public Company Limited, appointed by the Board of Directors, comprises three independent directors with expertise in various fields and possess adequate knowledge and experience to perform their respective duties as members of the Audit Committee. The Audit Committee members also meet all qualifications set forth by the Securities and Exchange Commission and the Stock Exchange of Thailand

In 2025, the Audit Committee held 7 meetings in conjunction with the Head of Internal Audit, the external auditor, the management, and related senior executives. Members of the Audit Committee and the meeting attendance records are as follows:

No.	Name	Position	Attendance/Total Meetings
1.	Mr. Chavalit Sethameteekul	Chairman	7/7
2.	Mr. Veerathai Santiprabhob, Ph.D.	Member	7/7
3.	Mr. Subhak Siwaraksa, Ph.D.	Member	7/7

The Audit Committee discharged its duties and responsibilities in accordance with the Audit Committee Charter and as delegated by the Board of Directors, which can be summarized as follows:

1. Compliance with relevant laws and regulations: The Audit Committee reviewed the Company's operation in compliance with the Securities and Exchange Act, Regulation of the Stock Exchange of Thailand and laws relevant to the Company's business. Both internal and external audit reports had been considered to evaluate the internal controls and risk management regarding compliance with laws and regulations on a regular basis. In addition, the Audit Committee emphasized to the Company's management to consistently monitor and improve operations to align with legislative changes, in order that the Company's operations be conducted properly and in full compliance with laws and regulations.

In 2025, the Audit Committee was of the opinion that the Company had acted in accordance with business-related laws and regulations.

2. Review of financial reporting: The Audit Committee reviewed the Company's financial statements, both quarterly and annually, with the external auditor, financial executives, and the Head of Internal Audit, to consider accuracy and completeness of financial statements and disclosure of accompanying financial information, suitability of the accounting policies and estimates, and compliance with Thai Financial Reporting Standards, including audit observations of the external auditor. The Audit Committee approved the dissemination of interim financial statements, which had been reviewed by the external auditor, as well as proposed such financial statements for the Board's approval prior to further proposing in the shareholders' meeting for approval according to the Articles of Association of the Company. In addition, the Audit Committee held a meeting with the external auditor without the presence of the Company's management to independently discuss their performing duties and expressing opinions. The external auditor has reported that there were no limitations in performing their duties.

In 2025, the Audit Committee agreed with the external auditor that the Company's financial statements present fairly, in all material respects, in accordance with Thai Financial Reporting Standards.

3. Consideration and appointment of the external auditor: The Audit Committee considered the appointment of external auditors based on the auditor's qualifications, knowledge, capabilities, experience and independence as well as the readiness of the audit team, the audit quality of the accounting firm, and appropriateness of remuneration. The recommended auditor was proposed to the Board of Directors for approval and subsequently presented at the shareholders' meeting for appointment and determination of remuneration.

The shareholders appointed EY Office Limited as the auditor of the Company and subsidiaries for the fiscal year 2025.

4. Review of internal control system: The Audit Committee reviewed the adequacy and effectiveness of internal control systems by considering the internal audit reports on the key processes and the Company's assessment results, provided by the management, according to the Internal Control Sufficiency Evaluation Form stipulated by the Office of the Securities and Exchange Commission and the Stock Exchange of Thailand. The results of both evaluations were aligned, and no significant issues or deficiencies were identified in the financial reports and internal control system that could materially affect the achievement of the Company's objectives. The Audit Committee reviewed the key risk management information presented in the internal audit reports. In addition, the Audit Committee considered the complaints or whistleblowing matters raised by stakeholders and assigned the Head of Internal Audit to coordinate further fact-finding with relevant departments as appropriate.

In 2025, the Audit Committee was of the opinion that the Company's internal control system was sufficient, appropriate for current business operations and continuously developed.

5. Oversight of internal audit: The Audit Committee approved the annual internal audit plan developed under a risk-based audit approach and endorsed the engagement of an external company to perform internal audit activities. The Audit Committee reviewed the internal audit results, continuously monitored management's remediation progress, and reviewed the performance of the internal audit function in accordance with the approved plan. In addition, the Audit Committee provided guidance to the internal auditors and periodically reviewed and adjusted the annual internal audit plan to ensure its continued alignment with the Company's current and evolving circumstances. The Audit Committee also reviewed the independence of the internal audit function, approved the internal audit charter, and evaluated the performance of the Head of Internal Audit to ensure effective corporate governance while enhancing the efficiency and effectiveness of the internal audit function.

In 2025, the Audit Committee was of the opinion that the Company's internal audit function was independent, sufficient, and effective.

6. Consideration of connected transactions or potential conflicts of interest: The Audit Committee reviewed connected transactions of the Company and subsidiaries to ensure the Company was operating in compliance with rules and regulations of the Stock Exchange of Thailand. This review was based on management reporting, on a quarterly basis, along with an analysis of rationale of such transactions and the optimal benefit of the Company. Also ensures the information disclosure was deemed adequate in accordance with the rules and regulations of the Stock Exchange of Thailand. The Audit Committee had not been informed of any irregularities from the auditor's review of the disclosure of connected transactions.

In 2025, the Audit Committee was of the opinion that the connected transactions of the Company and its subsidiaries were reasonable and beneficial to the Company and subsidiaries. These transactions were conducted at reasonable prices and normal commercial terms.

7. Review of the Audit Committee Charter and Self-Assessment: The Audit Committee reviewed the charter of Audit Committee to ensure it was up-to-date with the current circumstances and aligned with good corporate governance principles and regulations of the Stock Exchange of Thailand. The Audit Committee has also regularly reported its performance to the Board of Directors and annually conducted a self-assessment. The assessment results indicated that the Audit Committee performed its duties adequately and effectively in accordance with the Audit Committee Charter and as delegated by the Board of Directors.

Based on the aforementioned performance, the Audit Committee discharged its duties and responsibilities independently in accordance with the Audit Committee Charter. In addition, the Audit Committee applied its knowledge and expertise, and consistently provided advice and recommendations on corporate governance, risk management, internal control, and compliance with applicable laws and regulations to the Management and the Board of Directors, in the best interests of the Company's shareholders and stakeholders.

Mr. Chavalit Sethamethekul

Chairman of the Audit Committee



Report of the Executive Committee

The Executive Committee, appointed by the Board of Directors of Bangkok Dusit Medical Services Public Company Limited, consists of 6 executive directors and senior executives of the Company, with Miss Poramaporn Prasarttong-Osoth, M.D., the President, serving as the Chairperson by virtue of her position.

In 2025, the Executive Committee held 12 meetings with the management team and relevant executives to deliberate on matters within their delegated authority.

No.	Name	Position	Attendance/Total Meetings
1.	Miss Poramaporn Prasarttong-Osoth, M.D.	Chairperson	12/12
2.	Mr. Chuladej Yossundharakul, M.D.	Member	12/12
3.	Mrs. Narumol Noi-am	Member	12/12
4.	Mr. Thongchai Jira-alongkorn	Member	12/12
5.	Mr. Chairat Panthuraamphorn, M.D.	Member	12/12
6.	Mr. Kongkiat Kespechara, M.D.*	Member	11/12

* Mr. Kongkiat Kespechara, M.D. was absent from 1 meeting due to being assigned to assist an affiliated hospital affected by flooding in Hat Yai.

The Executive Committee has performed their duties within the scope of responsibility and authority as specified in the Charter of the Executive Committee, and reported their performance to the Board of Directors, with key points summarized as follows:

1. Considered and proposed the Company's and subsidiaries' business goals, strategies, financial forecasts, and annual consolidated investment budgets to the Board of Directors for approval, as well as monitored management's performance in alignment with approved plans and budgets.
2. Approved regular investment projects of the Company and its subsidiaries within delegated financial authority, and screened operations and investment projects outside their authority before proposing them to the Board of Directors for consideration.
3. Considered investment projects in startup businesses to promote operational innovation and explore new business opportunities that support the Company's and its subsidiaries' operations.
4. Monitored the implementation of policies and management practices, as well as the utilization of the Company's budget, in accordance with the Board's directives and established plans.

5. Determined compensation policies, and criteria for annual salary adjustment and bonus allocation to propose to the Board of Directors for approval.
6. Approved the nomination of BDMS representatives to be appointed as directors in subsidiaries.
7. Approved the appointment and transfer of executives within the Company and subsidiaries, as authorized by the Board of Directors, to ensure suitability and prepare for succession planning or replacement of retiring executives.
8. Reviewed the Executive Committee Charter to ensure the alignment of their performance with relevant policies and practices, adaptability to current circumstances, and adherence to good corporate governance principles
9. Reported the performance of the Executive Committee to the Board of Directors for acknowledgment, and conducted an annual self-assessment to review their performance of duties.

The Executive Committee is committed to performing their duties with diligence, honesty, and in alignment with the operational goals by prioritizing the best interests of the Company, shareholders, and all stakeholders as well as supervising to ensure transparency, legality, ethics, and good corporate governance of the Company's operation, to drive the Company towards sustainable and long-term growth.

Miss Poramaporn Prasarttong-Osoth, M.D.

Chairperson of the Executive Committee



Report of the Nomination and Remuneration Committee

The Nomination and Remuneration Committee, appointed by the Board of Directors of Bangkok Dusit Medical Services Public Company Limited, comprises 3 members, 2 of which are independent directors and 1 is executive director with Mr. Predee Daochai, an independent director, serving as the Chairman of the Committee.

In 2025, the Nomination and Remuneration Committee held 2 meetings, in which relevant senior executives were also invited to participate, to consider matters in accordance with the delegated authority.

No.	Name	Position	Attendance/Total Meetings
1.	Mr. Predee Daochai	Chairman	2/2
2.	Mr. Chuladej Yossundharakul, M.D.	Member	2/2
3.	Mr. Chavalit Sethameteekul	Member	2/2

The Nomination and Remuneration Committee has performed their duties within the scope of responsibility and authority as specified in the charter of the Nomination and Remuneration Committee, and reported their performance to the Board of Directors, with key points summarized as follows:

1. Selected candidates to replace directors whose terms had expired by considering the Board Skills Matrix to ensure that the Board structure has diverse qualifications in skills and experience that are beneficial and appropriate to the nature of the Company's business, without restriction in terms of age, gender, race, nationality, origin, or social and cultural background.

In this regard, the Company has provided an opportunity for minority shareholders to nominate qualified and capable individuals to be nominated as directors of the Company in advance for a period of 45 days. Since no nomination was submitted to the Company, the Nomination Committee considered proposing to the Board of Directors to nominate the directors who retired by rotation as the Company's directors for another terms, which the 2025 Annual General Meeting of Shareholders has resolved to approve the re-appointment as proposed.

2. Reviewed and scrutinized the remuneration for the Board of Directors and sub-committees by considering the appropriateness of the duties and responsibilities assigned and at a level sufficient to attract, retain and motivate, and in line with the Company's operating results, compared with the Company's targets, economic conditions, and the remuneration rates of companies in the industry with similar characteristics and market capitalization, as well as in accordance with the principles of good corporate governance. In this regard, the 2025 Annual General Meeting of Shareholders approved as proposed.
3. Considered the criteria for evaluating performance and evaluated the performance of the President to use as a basis for determining annual remuneration, as well as advised the President of the evaluation result.

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4. Determined the annual remuneration of the President by considering the performance together with the delegated duties and responsibilities in accordance with the established evaluation criteria.
 5. Monitored and ensured that the Company has a proper succession plan and management continuity for the top executive position to prepare personnel for future business expansion and organizational goals.
 6. Reviewed the Nomination and Remuneration Committee Charter to ensure that the operations are in line with relevant policies and guidelines as well as appropriate to the current situation and in accordance with the principles of good corporate governance.
 7. Reported the performance of the Nomination and Remuneration Committee to the Board of Directors for acknowledgment, and conducted an annual self-assessment to review their performance of duties.

The Nomination and Remuneration Committee has completely performed their duties as assigned by the Board of Directors with caution and prudence, and in accordance with the principles of good corporate governance by taking into account the best interests of shareholders and all stakeholders.

Mr. Predee Daochai

Chairman of the Nomination and Remuneration Committee



Report of the Risk Management Committee

The Risk Management Committee of Bangkok Dusit Medical Services Public Company Limited has been appointed by the Board of Directors to refine the Company's overall risk management policies and guidelines, as well as to oversee and monitor compliance with the policies approved by the Board of Directors.

In 2025, the Risk Management Committee, consisting of 4 directors, held a total of 4 meetings with relevant senior executives. The attendance of each director is detailed below:

No.	Name	Position	Attendance/Total Meetings
1.	Mr. Pradit Theekakul	Chairman	4/4
2.	Mrs. Narumol Noi-am	Member	4/4
3.	Mr. Sripop Sarasas	Member	4/4
4.	Mr. Subhak Siwaraksa, Ph.D.	Member	4/4

The Risk Management Committee has duties and responsibilities in accordance with the Risk Management Committee Charter and as assigned by the Board of Directors. The key activities of the Risk Management Committee in the past year can be summarized as follows:

- 1. Consideration and refinement of the organization's risk management policies and framework:** The Committee considered and approved the organization's risk management framework to be used as a guideline for overseeing and managing the risks of the Company and its subsidiaries. The Committee also reviewed and updated the organization's risk management policy to ensure its appropriateness for the current situation and up-to-date, and proposed to the Board of Directors for approval.
- 2. Consideration of risk assessment criteria and key risk indicators:** The Committee considered and provided an opinion on the risk assessment criteria and key risk indicators presented by the management to serve as a standard for risk management at all levels of the organization.
- 3. Consideration of management's risk management approaches:** The Committee reviewed and provided recommendations on management's risk management approaches, including recommending appropriate risk management measures, and overseeing the ongoing assessment and monitoring of results.
- 4. Consideration of risk management reports from management:** The Committee considered the risk management reports presented by the management, and provided comments and suggestions to improve the efficiency of the risk management process.

Mr. Pradit Theekakul

Chairman of the Risk Management Committee



Corporate Governance Committee Report¹

The Corporate Governance Committee of Bangkok Dusit Medical Services Public Company Limited has been appointed by the Board of Directors to determine guidelines and recommend good corporate governance policies to the Board of Directors to be considered as the organization's code of practice, as well as review policies and evaluate compliance with the Company's corporate governance principles to ensure that the company's business operations are in accordance with the principles of good corporate governance adequately.

In 2025, the Corporate Governance Committee, which consists of 3 directors and the Chairman of the Corporate Governance Committee is an independent director, held 3 meetings, with each director attending the meetings as detailed below:

No.	Name	Position	Attendance/Total Meetings
1.	Mr. Predee Daochai	Chairman	3/3
2.	Mr. Pradit Theekakul	Member	3/3
3.	Mr. Sripop Sarasas	Member	3/3

The Corporate Governance Committee has duties and responsibilities in accordance with the Charter of the Corporate Governance Committee and as assigned by the Board of Directors. The key activities of the Corporate Governance Committee in the past year can be summarized as follows:

1. Considered and reviewed the Company's Corporate Governance Policy and propose it to the Board of Directors for approval.
2. Supervised and provided advice to management on implementing good corporate governance practices within the organization on an ongoing basis, with a focus on developing and elevating the level of corporate governance to create long-term sustainable value for the business.
3. Considered the results of the 2025 Corporate Governance Report of Thai listed companies (CGR). In this regard, The Corporate Governance Committee has analyzed and assessed practices appropriate to the Company's context in order to further enhance and strengthen the completeness and effectiveness of the Company's corporate governance framework.
4. Had meetings with the management team to provide consultancy to the management team regarding preparations for enhancing sustainability disclosures in accordance with the International Sustainability Standards Board (ISSB) standards for Thai listed companies, as prescribed by the Securities and Exchange Commission (SEC).

¹ The Committee has currently expanded its scope of duties to encompass corporate sustainability and has been renamed the 'Corporate Governance and Sustainability Committee' in accordance with the Board of Directors' resolution on 15 December 2025

-
5. Assessed the Company's compliance with the principles of good corporate governance (CG Code). In 2025, the Corporate Governance Committee proposed an assessment report to the Board of Directors for consideration. For certain principles of the CG Code not yet implemented, the Committee recommended appropriate adaptation measures in line with the Company's business nature and scale, which were recorded in the minutes of the Board meeting by the Company Secretary.

 6. Reviewed the Corporate Governance Committee Charter to ensure alignment with evolving regulations and circumstances, a process conducted annually by the Committee. For the year 2025, the Corporate Governance Committee deemed it appropriate to propose charter amendments to the Board of Directors for approval. These amendments expand the Committee's scope of duties to encompass sustainability and include renaming the 'Corporate Governance Committee' to the 'Corporate Governance and Sustainability Committee.'

Mr. Predee Daochai

Chairman of the Corporate Governance Committee



Report of the Sustainability Development Committee

Bangkok Dusit Medical Services Public Company Limited has appointed the Sustainability Development Committee to drive the organization's sustainable development operations, encompassing environmental, social, and governance dimensions, as well as the value chain, based on principles of good corporate governance while taking into account all stakeholders.

In 2025, the Sustainability Development Committee, consisting of 12 members with the Chairperson being the Company's director, held meetings to formulate policies and set sustainability goals while overseeing sustainability operations to ensure the achievement of corporate objectives. The Committee's members included executives from various departments responsible for overseeing the organization's sustainability development. Throughout the year, the Committee has convened 4 meetings, with attendance details as follows:

No.	Name	Position	Attendance/Total Meetings
1.	Miss Poramaporn Prasarttong-Osoth, M.D.	Chairperson	4/4
2.	Mr. Narongrid Galaputh	Vice Chairman	3/4
3.	Assoc. Prof. Dr. Soranit Siltharm	Member (Environment)	4/4
4.	Mrs. Duangjai Sinthusung, Ph.D.	Member (Society and Human Rights)	4/4
5.	Mr. Buranut Limjitti	Member (Communication)	3/4
6.	Mr. Phanasan Sutjaritpanich	Member (Hospital Business Support)	4/4
7.	Mr. Smith Prasarttong-Osoth	Member (Technology)	3/4
8.	Mrs. Supatai Chungcharoen	Member (Economics)	3/4
9.	Mr. Udom Leelataweewut, M.D.	Member (Hospital Business)	4/4
10.	Mrs. Kalayanee Tuansuwan	Member (Supply Chain Management)	4/4
11.	Miss Patcharin Boonyarungsun, Ph.D.	Member (Executive)	4/4
12.	Miss Siripat Phaisuwat, Ph.D.	Member and Secretary	4/4

The Committee's key performance in the past year can be summarized as follows:

- 1. Approval of a sustainability policy and framework:** The Committee considered and approved a sustainable development policy to align with the Company's commitments, goals, strategies and approaches to sustainability management in all dimensions covering all business groups of the Company.
- 2. Review of materiality:** The Committee considered, reviewed, provided comments and approved the organization's materiality, as well as promoted the integration of material sustainability issues into business strategies.

3. Supervision of sustainability operations driving: The Committee oversaw, evaluated, and continuously monitored the implementation of sustainability initiatives by establishing specialized subcommittees and delegating responsibilities to the Sustainable Innovation Department to manage, promote, and support operations at the business group level in accordance with the organization's policy and sustainability best practices.

4. Consideration of the report on sustainability management: The Committee considered the report of sustainability operations from the operations team, provided comments and suggestions for developing sustainability performance, and voted to approve the disclosure of the sustainable development report.

From the performance in the year 2025 as reported above, the Sustainability Development Committee has completely performed their duties within the scope of duties and responsibilities, based on the principles of good corporate governance. The Committee has used their knowledge and ability appropriate to the duties, roles and responsibilities, and provided advice and various suggestions to drive towards the goals on the path of organizational sustainability, covering all stakeholder groups throughout the value chain.

Miss Poramaporn Prasarttong-Osoth, M.D.

Chairperson of the Sustainability Development Committee

Attachment 7

JURISTIC PERSONS IN WHICH THE COMPANY HOLDS 10% OF SHARES OR GREATER

As of 31 December 2025

Name	Registered Date	Location	Business	Issued and paid-up shares	% Held
1 Bangkok Health Insurance PCL.	1 Feb 2013	2 Soi Soonwijai 7, New Petchaburi Rd., Bangkok	Health insurance	25,000,000 Par value Baht 10/share	100.00%
2 Save Drug Center Co., Ltd. Held through BSD	26 Aug 1998	1/2 New Petchaburi Rd., Huaykwang Bangkok	Pharmacy	130,000,000 Par value Baht 10/share	100.00%
3 National Healthcare Systems Co., Ltd. (NHS) BDMS : 74.02% SVH : 21.04% and BNH : 4.93%	25 Jul 2001	2301/2 New Petchaburi Rd., Bangkok	Central Lab	7,500,000 Par value Baht 10/share	99.34%
4 Paolo Hospital Samutprakarn Co., Ltd.	30 Jan 1992	123 Srinakarini Rd., Tambon Banmueng, Ampor Mueng, Samut Prakran	Private Hospital	8,400,000 Par value Baht 5/share	93.65%
5 Paolo Medic Co., Ltd.	8 Oct 1986	670/1 Phaholyothin Rd., Samsennai, Phyathai, Bangkok	Private Hospital	100,000,000 Par value Baht 10/share	100.00%
6 First Health Food Co., Ltd. (First Health) Held through SVH	23 Mar 2004	488 Srinakarini Road, Suanluang, Bangkok	Restaurant and health food	1,400,000 Par value Baht 10/share	98.85%
7 General Hospital Products PCL. Held through RBH : 46.88% and MP : 0.33%	22 Oct 1992	101/99 Soi Navanakorn 7, Phahon Yothin Road, Khlung Nueng Subdistrict Khlung Luang District Pathum Thani Province	Manufacture of pharmaceuticals	12,000,000 Par value Baht 10/share	47.17%
8 A.N.B. Laboratories Co., Ltd. Held through RBH	1 Jun 1961	57 Ram-Indra Road, Kannayao, Bangkok	Manufacture and distribution of medicine	49,900,000 Par value Baht 10/share	100.00%
9 N Health Pathology Co., Ltd. Held through RBH	8 Dec 2014	2301/2 New Petchaburi Rd., Bangkok	Central Lab	3,000,000 Par value Baht 10/share	95.00%
10 SV Holding Co., Ltd. (SV Holding) Held through SVH	28 Aug 2013	488 Srinakarini Road, Suanluang, Bangkok	Investment Company	800,000 Par value Baht 100/share	98.85%
11 Irving Sheridan SE Co., Ltd. Held through SVH	14 Nov 2002	488 Srinakarini Road, Suanluang, Bangkok	Asset Management	10,000 Par value Baht 10/share	98.83%
12 Thepakorn Hospital Co., Ltd. (TPK) Held through BSN	14 Jun 1995	24 Soi 1 Thesa Road, Phrapathom Jedee, Nakorn Pathom	Private Hospital	3,000,000 Par value Baht 10/share	50.03%
13 Paolo Hospital Phrapradaeng Co., Ltd.	7 Sep 1992	288 Suksawat, Amphoe Muang, Samutprakarn	Private Hospital	10,500,000 Par value Baht 10/share	84.00%
14 Bangkok Hospital Khao Yai Co., Ltd.	18 Jul 2007	288 Moo 7, Nong Nam Daeng, Pak Chong District, Nakhon Ratchasima	Private Hospital	80,000,000 Par value Baht 10/share	100.00%
15 Bangkok Ratchasima Hospital Co., Ltd.	24 Nov 1992	1308/9 Mitrarp Road, Nai Muang, Amphoe Muang, Nakornratchasima	Private Hospital	30,000,000 Par value Baht 10/share	91.48%
16 Bangkok Samui Hospital Co., Ltd.	14 Aug 2003	57 Moo 3, Bor Pud, Samui Island, Suratthani	Private Hospital	15,000,000 Par value Baht 10/share	100.00%
17 Bangkok Hospital Chiangmai Co., Ltd.	24 May 2012	88/8-9 M.6, Nong Pa Khrang, Muang, Chiang Mai	Private Hospital	150,000,000 Par value Baht 10/share	100.00%

Name	Registered Date	Location	Business	Issued and paid-up shares	% Held
18 Bangkok Hospital Chiangrai Co., Ltd.	4 Aug 2015	369 Moo 13, Muang, Chiang Rai	Private Hospital	100,000,000 Par value Baht 10/share	100.00%
19 Bangkok Hospital Muangraj Co., Ltd.	27 Jul 2015	59/3 Phet Kasem Rd., Na Muang, Muang, Ratchaburi	Private Hospital	130,000,000 Par value Baht 10/share	100.00%
20 Bangkok Khon Kaen Hospital Co., Ltd.	8 Feb 2013	888 Maliwan Road Nai Muang, Muang, Khon Kaen	Private Hospital	150,000,000 Par value Baht 10/share	100.00%
21 Bangkok Trat Hospital Co., Ltd.	25 Jan 1994	376 Sukhumvit Rd., Amphoe Muang, Trad	Private Hospital	50,000,000 Par value Baht 5/share	99.76%
22 Bangkok Pattaya Hospital Co., Ltd.	1 May 1989	301 Sukhumvit Road km 143, Pattaya, Chonburi	Private Hospital	28,000,000 Par value Baht 10/share	97.27%
23 Bangkok Hospital Phitsanulok Co., Ltd.	26 Aug 2013	138 Phra Ongdam Rd., Nai Muang, Muang, Phitsanulok	Private Hospital	80,000,000 Par value Baht 10/share	100.00%
24 Bangkok Phuket Hospital Co., Ltd.	15 Mar 1994	2/1 Hongyokuthit Rd., Amphoe Muang, Phuket	Private Hospital	100,000,000 Par value Baht 5/share	99.72%
25 Bangkok Phuket International Hospital Co., Ltd.	26 Aug 2014	44 Chaloeam Prakiat R.9 Rd., Wichit, Muang, Phuket	Private Hospital	361,000,000 Par value Baht 10/share	100.00%
26 Bangkok Rayong Hospital Co., Ltd.	13 Aug 2002	8 Moo 2, Soi Saengchanniramit, Rayong	Private Hospital	40,000,000 Par value Baht 10/share	100.00%
27 Bangkok Hospital Sanamchan Co., Ltd. (BSN)	27 May 2014	1194 Phet Kasem Rd., Sanam Chan, Muang, Nakhon Pathom	Private Hospital	365,500,000 Par value Baht 10/share	100.00%
28 Bangkok Hospital Surat Co., Ltd.	26 Jun 2013	179,179/1 M.1 Wat Pradu, Muang, Surat Thani	Private Hospital	100,000,000 Par value Baht 10/share	100.00%
29 Bangkok Hospital Hatyai Co., Ltd.	27 Jul 1995	75 Soi 15, Petchkasem Rd., Amphoe Muang, Songkla	Private Hospital	100,000,000 Par value Baht 5/share	98.82%
30 Bangkok Udon Hospital Co., Ltd.	28 May 2007	111 Thongyai Rd., Mak Khaeng, Muang, Udon Thani	Private Hospital	120,000,000 Par value Baht 10/share	100.00%
31 Phyathai 1 Hospital Co., Ltd. (PT1) Held through PPCL	11 Dec 2001	364/1 Sri Ayutthaya Rd., Phayathai, Ratchathewi, Bangkok	Private Hospital	48,100,000 Par value Baht 10/share	98.64%
32 The Phya Thai II Hospital Co., Ltd. Held through PPCL	7 Sep 1984	943 Paholyothin Rd., Phayathai, Bangkok	Private Hospital	22,511,351 Par value Baht 10/share	97.83%
33 PhyaThai 3 Hospital Co., Ltd. Held through PPCL	24 Sep 1996	111 Phet Kasem Rd., Pak Khlong Tarat Phasi Charoen, Bangkok	Private Hospital	Common share 5,442,995 Par value Baht 10/share Prefer share 3,750,000 Par value Baht 10/share	97.60%
34 Phyathai Sriracha Hospital PCL. Held through PPCL	17 Feb 1995	90 Sriracha Nakorn 3 Rd., Sriracha, Sriracha, Chonburi	Private Hospital	35,954,180 Par value Baht 10/share	78.11%
35 Bio-Molecular Laboratories (Thailand) Co., Ltd.	7 Nov 2001	2301/2 Soi Soonwijai 7, New Petchaburi Rd., Bangkok	Bio molecular laboratories	1,000,000 Par value Baht 10/share	95.00%

Name	Registered Date	Location	Business	Issued and paid-up shares	% Held
36 Greenline Synergy Co., Ltd.	18 Aug 2008	488 Samitivej Srinakarin Hospital Srinagarindra 24, Suanluang, Bangkok	Information technology	20,000,000 Par value Baht 10/share	100.00%
37 Bangkok Save Drug Co., Ltd. (BSD)	23 Sep 2014	2 Soi Soonwijai 7, New Petchaburi Rd., Bangkok	Holding Company	131,000,000 Par value Baht 10/share	100.00%
38 Bangkok Helicopter Services Co., Ltd. BDMS: 94.33% and RBH : 5.67%	29 Jun 1995	2301/2 New Petchaburi Rd., Bangkok	Air medical transport	90,000,000 Par value Baht 10/share	100.00%
39 Bangkok Premier Insurance Broker Co., Ltd.	29 Aug 2011	2 New Petchaburi Rd., Bangkok	Insurance Broker	2,000,000 Par value Baht 10/share	100.00%
40 Paolo Hospital Chokchai 4 Co., Ltd.	17 Jul 1970	1 Chokchai 4 Rd., Lat Phrao, Khet Lat Phrao, Bangkok	Private Hospital	Common Share 8,700,000 Par value Baht 10/share Prefer share 1,300,000 Par value Baht 10/share	85.71%
41 Thonburi Medical Centre PCL. BDMS : 35.01% and RBH : 29.02%	7 Jan 1993	337 Somdet Phrachao Taksin Rd., Samre, Thon Buri, Bangkok	Private Hospital	19,384,226 Par value Baht 10/share	64.03%
42 BNH Medical Centre Co., Ltd. (BNH)	27 Aug 1991	9/1 Convent Rd., Silom, Bangrak, Bangkok	Private Hospital	58,611,935 Par value Baht 10/share	91.48%
43 BDMS Training Co., Ltd.	23 Sep 2010	2 Soi Soonwijai 7, New Petchaburi Rd., Bangkok	Training Center for staff within network	100,000 Par value Baht 10/share	100.00%
44 BDMS Wellness Clinic Co., Ltd.	12 Jan 2017	2/4 Wireless Rd., Khwaeng Lumpini, Khet Pathum Wan, Bangkok	Preventive Healthcare	1,260,000,000 Par value Baht 10/share	100.00%
45 BDMS Wellness Resort Co., Ltd.	19 Dec 2018	2 Wireless Rd., Khwaeng Lumpini, Khet Pathum Wan, Bangkok	Hotel	100,000,000 Par value Baht 10/share	100.00%
46 BDMS Accounting Co., Ltd. (BDMS Acc)	17 Jul 2003	1/1 New Petchaburi Rd., Huaykwang, Bangkok	Accounting Services	3,000,000 Par value Baht 10/share	100.00%
47 BDMS Property Management Co., Ltd.	21 Apr 2016	2 Soi Soonwijai 7, New Petchaburi Rd., Bangkok	Property Management	1,000,000 Par value Baht 10/share	100.00%
48 Prasit Patana PCL. (PPCL)	18 Jun 1992	943 Paholyothin Rd., Phythai, Bangkok	Holding Company	1,108,208,020 Par value Baht 1/share	98.64%
49 Royal Bangkok Healthcare Co., Ltd. (RBH)	11 Feb 2008	2 Soi Soonwijai 7 New Petchaburi Rd., Bangkok	Holding Company	108,600,000 Par value Baht 10/share	100.00%
50 Bangkok Chanthaburi Hospital Co., Ltd. (Previous name : Wattanavej Co., Ltd.)	28 Oct 1983	25/14 Thaluang Rd., Amphoe Muang, Chantaburi	Private Hospital	18,000,000 Par value Baht 10/share	99.72%
51 Phythai Nawamin Hospital PCL.	27 Jan 1993	44/505 Navamin Rd., Khet Bueng Kum, Bangkok	Private Hospital	200,538,671 Par value Baht 1/share	99.76%
52 Samitivej PCL. (SVH)	25 Jan 1993	133 Sukhumvit 49, Klongtan, Wattana, Bangkok	Private Hospital (Samitivej Sukhumvit, Samitivej Srinakarin)	100,000,000 Par value Baht 10/share	98.85%
53 Samitivej Chonburi Co., Ltd.	22 Aug 2013	888/88 M.3, Ban Suan, Muang, Chon Buri	Private Hospital	80,000,000 Par value Baht 10/share	100.00%

Name	Registered Date	Location	Business	Issued and paid-up shares	% Held
54 Samitivej Sriracha Co., Ltd. Held through SVH	30 Oct 1990	8 Soi Laemkate, Choem Chormphon Rd., Si Racha, Chon Buri	Private Hospital	18,751,000 Par value Baht 10/share	70.21%
55 The Medic Pharma Co., Ltd. (MP)	26 Aug 1971	450 Soi Rama 2 Yaek 50, Samae Dam, Bang Khun Thian, Bangkok.	Manufacture and distribution of medicine	4,286,000 Par value Baht 10/share	89.06%
56 Udon Pattana (1994) Co., Ltd. BDMS : 15.26% and PT1 : 10.00%	9 Jun 1994	555/5 Posri Rd., Amphoe Muang, Udonthani	Private Hospital	30,000,000 Par value Baht 10/share	25.12%
57 Digital Health Venture Co., Ltd. Held through SVH	23 Apr 2020	488 Srinagarindra Rd., Suanluang, Bangkok	Health Innovation	4,000,000 Par value Baht 100/share	98.85%
58 Health Plaza Co., Ltd. BDMS : 96.15% and RBH : 3.85%	29 Jul 2020	2/4 Wireless Rd., Khwaeng Lumpini, Khet Pathum Wan, Bangkok	E-Commerce	104,000,000 Par value Baht 10/share	100.00%
59 N Health Novogene Genomic Co., Ltd. Held through N Health	9 Nov 2020	2301/2 New Petchaburi Rd., Bangkok	Central Lab	1,500,000 Par value Baht 100/share	74.50%
60 Angkor Pisith Co., Ltd.	20 Dec 2005	National Road No.6, Svay Dangkom Commune, Siem Reap, Cambodia	Private Hospital in Cambodia	10,000 Par value USD 1,000/share	80.00%
61 B.D.M.S. International Medical Services Co., Ltd.	20 Dec 2005	61A Street 214, Sangkat Beong Rang, Phnom Penh, Cambodia	Private Hospital in Cambodia (Not yet in operations)	1,000 Par value KHR 9,200,000/share	100.00%
62 N Health Asia Pte. Ltd.	8 Apr 2013	Singapore	Investment company	3,500,000 Par value USD 1/share	100.00%
63 N Health Cambodia Co., Ltd. Held through N Health Asia Pte. Ltd.	6 Jun 2014	Cambodia	Central Lab	1,000 Par value KHR 1,280,000/share	100.00%
64 N Health Myanmar Co., Ltd. Held through N Health Asia Pte. Ltd.	21 Sep 2015	Republic of the Union of Myanmar	Laboratory business	754,000 Par value MMK 5,000/share	60.00%
65 Phnom Penh First Property Co., Ltd.	27 Nov 2006	61A Street 214, Sangkat Beong Rang, Phnom Penh, Cambodia	Land Holding Company	1,000 Par value KHR 20,000/share	49.00%
66 Phnom Penh Medical Services Co., Ltd.	27 Nov 2006	Toeuk Thla Village, Russian Federation Blvd., Phnom Penh, Cambodia.	Private Hospital in Cambodia	22,000 Par value USD 2,500/share	100.00%
67 S.R. Property Investment Co., Ltd.	20 Dec 2005	517 Road No.6, Khum Svay Damdum, Siem Reap, Cambodia.	Land Holding Company	1,000 Par value KHR 20,000/share	49.00%
68 Samitivej International Co., Ltd. Held through SV Holding	22 Sep 2014	Republic of the Union of Myanmar	Clinic	1,250,000 Par value USD 1/share	79.08%
69 Siem Reap Land Investment Co., Ltd.	10 Feb 2006	517 Road No.6, Khum Svay Damdum, Siem Reap, Cambodia	Land Holding Company	1,000 Par value KHR 20,000/share	49.00%
70 Samawat Health Co., Ltd. Held through DHV	3 Mar 2021	488 Srinakarin Road, Suanluang, Bangkok	e-commerce business, providing digital platform for telemedicine services in the area of Dermatology and Beauty.	2,700,000 Par value Baht 100/share	78.35%

Name	Registered Date	Location	Business	Issued and paid-up shares	% Held
71 BDMS Silver Co., Ltd.	27 May 2022	2/4 Wireless Rd., Khwaeng Lumpini, Khet Pathum Wan, Bangkok	Preventive Healthcare and Property Development	500,000,000 Par value Baht 10/share, 100,000 share Paid-up Baht 10/share, 499,900,000 share Paid-up Baht 6/share	100.00%
72 Drpharma Health Technology Co., Ltd. Held through RBH	23 Jun 2022	549/1 Sanphawut road, khwang Bangnatai, Khet Bang Na, Bangkok.	Pharmacy	2,300,000 Par value Baht 100/share	60.00%
73 BDMS Arabia Limited	14 Mar 2023	7277 King Fahd Road, Al Olaya District, Riyadh 12212, Kingdom of Saudi Arabia	Overseas marketing office	108,700 Par value SAR 10/share	100.00%
74 Telemedica Co., Ltd. Held through RBH	2 Jun 2016	100/30-33 Sathorn Nakhon Tower Building, 19th-20th Floor, Sathorn Nuea Road, Silom Subdistrict, Bang Rak District, Bangkok	Mental Health Service	5,774 Par value Baht 1,000/share	18.50%
75 Cariva (Thailand) Co., Ltd. Held through RBH	21 Sep 2021	33,31,31/1 BHIRAJ TOWER at Sathon Sathon Rd, Yan Nawa, Sathon, Bangkok	Research and development technologies and artificial intelligence in health and medicine.	25,803,413 Par value Baht 10/share	15.00%
76 INVITRACE Co., Ltd. Held through PPCL	9 Dec 2019	55/240 Moo. 9 Bang Phut, Pak Kret, Nonthaburi	Web pages and networks programming activities	2,435 Par value Baht 1,000/share	10.72%
77 Disrupt Impact Fund, LP Held through DHV	11 Jun 2024	8 The Green STE R, in the city of Dover, Country of Kent, State of Delaware, USA	Invest in innovative health companies	Investment Amount 8.6 million USD	22.99%
78 Prasittirat Co., Ltd. Held through PT1 and PT2	10 Jun 1981	52/347 Moo. 7 Phahon Yothin Rd. Lak Hok, Mueang Pathum Thani, Pathum Thani	Private educational institutions	1,500,000 Par value Baht 100/share	33.33%
79 UB (Thailand) Co., Ltd. Held through BSI	31 Jul 2008	9/9 At Sathorn Building 20th Floor, Zone B2, South Sathorn Road, Yannawa, Sathorn, Bangkok	Manufacture and distribution of medicine	80,000 Par value Baht 100/share	11.00%
80 U2Bio (Thailand) Co., Ltd. Held through BSI	23 Dec 2010	1000/77, 1st Floor, Trok Wat Chan Nai, Rama 3 Road, Bang Khlo, Bang Kho Laem, Bangkok	Central Lab	100,000 Par value Baht 100/share	10.00%
81 Genepeutic Bio Co., Ltd. ถือผ่าน RBH	4 Mar 2020	1010 Shinawatra Tower 3, 12th Floor, Vibhavadi Rangsit Road, Chatuchak, Chatuchak, Bangkok	Research, development, and manufacturing of cancer therapeutic products using CAR-T Cell technology and Cell & Gene Therapy.	2,644,624 Par value Baht 100/share	17.00%
82 Lansing Business Systems Co., Ltd. ถือผ่าน RBH	3 Jun 2010	57/26 Soi Song Sa-at, Chom Phon, Chatuchak, Bangkok	Information technology	4,000,000 Par value Baht 10/share	28.90%



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