

Financial Highlights

Balance Sheets (Million Baht)	2025	2024	2023	2022	2021
Total Assets	157,961	151,514	143,596	141,543	128,454
Total Liabilities	47,952	47,588	44,723	47,830	40,689
Total Shareholders' Equity	110,009	103,927	99,091	93,713	87,765

Income Statements (Million Baht)	2025	2024	2023	2022	2021
Revenue from Hospital Operations	107,514	103,575	97,077	88,535	71,541
Total Operating Income	113,206	109,351	102,110	92,968	75,714
Core Profit (Excluding Non-Recurring Items)	16,187	15,814	14,358	12,606	7,936
Net Profit	15,848	15,987	14,358	12,606	7,936

Liquidity Ratio	2025	2024	2023	2022	2021
Current Ratio (x)	1.0	1.1	1.3	1.3	1.5
Quick Ratio (x)	0.8	0.9	1.0	1.1	1.3
Cash Cycle (Days)	14.6	14.1	16.5	18.2	20.6
Average Collection Period (Days)	40.7	40.9	40.9	40.1	41.3
Average Inventory Period (Days)	14.0	13.5	13.3	13.2	14.2
Average Payable Period (Days)	40.0	40.3	37.6	35.1	35.0

Profitability Ratio (%)	2025	2024	2023	2022	2021
EBITDA Margin ^{1/}	23.9	24.3	24.2	24.7	23.2
EBIT Margin	17.9	18.8	18.6	18.3	14.9
Net Profit Margin	14.0	14.6	14.1	13.6	10.5
Return on Equity	15.4	16.4	15.5	14.5	9.2

Efficiency Ratio	2025	2024	2023	2022	2021
Return on Assets (%)	10.2	10.8	10.1	9.3	6.0
Asset Turnover (x)	0.7	0.7	0.7	0.7	0.6

Financial Policy Ratio	2025	2024	2023	2022	2021
Total Liabilities to Equity (x)	0.4	0.5	0.5	0.5	0.5
Interest Coverage (x) ^{2/}	75.8	61.3	45.3	36.3	24.1
Dividend Payout Ratio (%) ^{3/}	100.3 ^{4/}	74.6	77.4	75.6	90.1

Remark:- Calculated by using last twelve months' performance (LTM)

1/ EBITDA Margin = Earnings before interest, taxes, depreciation and amortization

2/ Interest coverage = EBITDA/interest expenses

3/ Dividend payout ratio = Dividend per share/earnings per share (including non-recurring items)

4/ Board of Directors had resolution on 25 February 2026 to propose for dividend payment of Baht 1.00 per share.

However, the Company already paid an interim dividend of Baht 0.35 per share in September 2025.

The final dividend is Baht 0.65 per share, divided into normal dividend at Baht 0.40 per share and special dividend at Baht 0.25 per share.